



**BUDGET PROCESS
&
2009-2010
FINAL BUDGET**

PRESENTED TO:

**UMG & PRESIDENTIAL ADVISORY COMMITTEE-
APRIL 15, 2009**

SENATE- APRIL 17, 2009

AUDIT AND FINANCE-APRIL 28, 2009

STAFF-APRIL 29, 2009

BOARD OF GOVERNORS-MAY 7, 2009

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2009-2010 BUDGET PROCESS HIGHLIGHTS & SUMMARY

Summary snapshot:

Based on a projected \$4M deficit for 2009-10, University departments and areas were asked to remove any one-time items in their budgets, and reduce non-salaried lines by 5% to start the budget consolidation process. This step reduced the overall expenditure base by approximately \$1.2 M for 2009-10.

Further reductions were necessary as the deficit for 2009-10 was still too large, and areas were asked to recommend restructuring initiatives and revenue generating ideas. Numerous meetings occurred to analyze the strategies put forward and an additional net \$1.3M in suggestions assisted with narrowing the revenue and expenditure gap.

The outcome of the above still leaves a remaining \$1.562M deficit budget for final board approval. It is the consensus that further cuts at this time would be detrimental to achieving the goals of the University.

Once the November 1, 2009 enrolment numbers are reported to the Ministry, the University will be in a better position to assess any expenditure adjustments necessary. Management commits to undertake any further actions necessary to reduce the deficit before April 30, 2010, once the mid-year results are reviewed.

10 steps to reduce deficit and prepare budget:

- 1- Chairs, Managers, Deans, VP's, President: Reviewed adjusted base budgets in all cost centre accounts and moved funds within cost centres to appropriate areas of spending based on 07/08 actual year end balances, past trends, actual expenditures in 2008-09 and expectations for next year's 2009-10 spending plans and priorities .**
- 2- Corrected and confirmed personnel allocations within the departments and program areas. Consulted with Chairs, Managers, Deans, and Human Resources to ensure all continuing positions**

were accounted for. Budgeted any contractually obligated increases for groups employed.

- 3- Collected information for net new staffing requirements. Considered enrolment projections for each year of programs and identified any new personnel being recommended for approval. Budgeted any new positions using an average salary base for the level of appointment expected.
- 4- Identified any New Initiative requests and requirements for additional base funding increases (mandatory increases or commitments etc.). Added new expenditures to cost centre budgets only where there is little or no discretion in the spending of the identified amounts or reallocated dollars within existing cost centre where possible to ensure the item was funded.
- 5- VP Finance & Administration consolidated the dollar requirements for all net new staffing, and only new operating initiatives anticipated to attract net new revenues to the institution in 2009-10. No new capital requests have been budgeted for unless they can be funded through campus renewal or facilities renewal funds \$1.247M (\$5.595M 2008-09).
- 6- Draft budget status presented to UMG throughout March. Executive team continues to monitor enrolment projections, refine positions and initiatives recommended, in concert with advancing strategic initiatives and announcements from MTCU up to March 31, 2009 and the University's April year-end.
- 7- Review information with Audit and Finance Committee and the Chair of the Board ; projected 2009-10 enrolment assumptions, 2009-10 tuition fee increases, recommendations for expenditure increases, new initiatives, risk factors in the budget components, actions required in-year if results not meeting targets, net staff complement increases, and the final recommended budget package (2009-10 \$1.562M deficit).
- 8- Presentations are provided to the following groups: UMG and Presidents Budgetary Advisory Committee (April 15, 2009) for final input, summary package to Senate and staff for information

purposes (April 17 and 29, 2009), detailed budget package to Audit and Finance committee (April 28, 2009) for final recommendation to the Board, and lastly the full package to the Board for final approval on May 7, 2009.

9- Recommendation to approve the 2009-10 operating budget will occur at the Annual Board Meeting on May 7, 2009, and will include a motion to approve the detailed Budget package.

10-Distribution of detailed cost centre packages to chairs and department heads after board approval.

Highlights:

Any Items Selected to add to the base budget must advance the Strategic Goals Outlined in one or more of the following ways:

- Enhance Student Experience
- Develop or Sustain People and Structures
- Build Growth and Viability
- Enhance Academic Programs and Research Capacity
- Improve Learning Resources and Facilities
- Enhance Profile

Recommendations for 2009-2010 Budget Expenditures, New Initiatives, Capital items and New Positions

May be selected if:

- Identified as priorities for department in fulfilling commitments, advancing plans, filling gaps or needs
 - Necessity items -no choice, must do (MTCU, mandated fees, legal requirements, contractual commitments)
 - Requirements for technology changes, upgrades, maintenance, urgent institutional needs, emergency planning initiatives
 - Repairs, replacements
 - Risk Management items
 - Reconfigurations to address space issues
-

- Items that move specific Strategic Plan initiatives and academic master plan forward
- Capacity building or infrastructure underpinnings required for future growth or stability

How are the University's Academic Operations Funded?

Revenues:

- 1- Two major sources: Tuition from students and Grants from the Ministry.
- 2- Grants arrive at the bequest of the government--timing and amount continue to be uncertain in various operating envelopes.
- 3- Tuition has been increased by the maximum allowable under MTCU guidelines for 2009-10. Because tuition was frozen for a number of years, the Nipissing undergraduate tuition continues to be well below the average of all other Universities (approx. \$307). We continue to play catch-up and the gap will widen if other Universities continue to take the maximum annual increases allowed.
- 4- Increase in tuition will not make up for the number of years tuition was frozen. Costs continue to escalate at a greater pace than inflation and allowable tuition increases (EI and CDI /grid/scale movements and promotions average 5-6% annually).
- 5- The tuition clawback remains in place thus reducing the full value of tuition received by the institution to cover rising academic delivery costs. The impact of the new Student Access Guarantee on Nipissing remains unpredictable but student need continues to increase based on the population that Nipissing attracts and serves.
- 6- The budget is based on an optimistic enrolment expectation of 900 first year students and 210 nursing students for 09-10, for an overall total FTE count of 2664 undergraduate students. Consecutive Education is forecast to see a significant drop due to market changes, and we have projected 125 fewer than in 08-09 fiscal due to

the two extra sections in Brantford during 2008-9, for an overall FTE count of 680 FTE at audit date. The overall 2009-10 projected enrolment includes: 117 more FTE in the Arts and Science and Professional Schools, and 4 less FTE in PT over the number budgeted in 2008-9. The Masters programs are expected to see a section of 25 FT Masters of Education both in Brantford and in North Bay, and at a slight increase of two students in the FT Masters of History students for 2009-10 (twelve), and an expected first year intake of six students in the Master of Mathematics program. The university projects to be funded based on 6483 BIU's at audited enrolment numbers, and at full funding. Anything less or discounted BIU's will mean less grant revenue

- 7- Nipissing's continued movement on the strategic objective of providing more honours programs is expected to assist our number of basic income units slightly, helping to stabilize our grants. The honours programs help make the University more competitive on a financial basis with other Universities (higher overall BIU mix) over the longer term.
- 8- Student retention remains critical. Nipissing performance statistics for retention continue to deteriorate and it is much more expensive to recruit a new student than it is to try to help retain a current student. We must make an extra effort in terms of retention in 09-10 as the number of students that succeed have a 4-year effect on the institution.

Expenditures:

- 9- The projections assume the same amount of financial aid for tuition assistance but based on the guidelines and direction from government on the Student Access Guarantee, this may prove to be underestimated. Given our high percentage of OSAP eligible students, and a deteriorating economy, this assistance is quite costly for Nipissing. Scholarships for students with excellent marks and bursaries continue to increase and are in excess of our endowment/donation capacity. The income earned on existing endowment funds has decreased significantly with the global economic downturn and correlating market effects. Projected 2009-10 financial assistance expenditures for scholarships, provincial

bursaries and institutional financial aid, student supported work placements are included in the budget in the amount of \$2.05M (\$2.034M 2008-9) for the upcoming year.

- 10-The University adjusts to enrolment variations by maintaining a portion of its employment base in a flexible part-time mode. This also allows the University to adjust to funding variations over the long term. The new faculty collective agreement is still under negotiation. CASBU contracts are still in place and the increases in both full time and part time compensation, as well as the increases in the collective agreements with OPSEU FT and PT staff is included. Increases and net new salaries, wages, pension and benefits are expected to have an overall impact on the 09/10 budget of approximately \$1,114,033 (\$4,040,980 2008-9).**
- 11-Nipissing University has an expected expenditure base for salaries, wages and benefits of \$42,287,125 in 2009-10 (\$41.1M in 2008-9, \$37.1 M in 2007-8, \$32M in 2006-7, \$28.4 M 2005-06).**
- 12-The Nipissing group benefits experience rating has worsened since last fiscal year. Benefit costs continue to escalate at a much faster pace than tuition or grants. The renewal date for group benefits is May 1, 2009. The preliminary renewal report, before negotiating with Sun Life, demonstrates an increase of 36.5%. This large increase is due to a worsening experience rating (usage) for Extended Health Care, Short Term Disability, Long Term Disability, Vision and Dental. An average increase of 27% has been projected. The estimated employer group benefits contributions for 2009-10 are \$2,007,575. The estimated employee contributions are \$489,380.**
- 13-Nipissing needs to continue to get good average class sizes across all years to leverage the current committed human resources as effectively as possible. Deans need to continue to review the faculty annual reports and ensure that the research outcomes expected from the reduced teaching workload are being achieved.**
- 14-Utilities; Gas, Heat, Light, AC, Water, Electricity and snow removal are expected to increase by an average of 4% this year, on all three campuses and at Monastery Hall. The Nipissing Community can help**

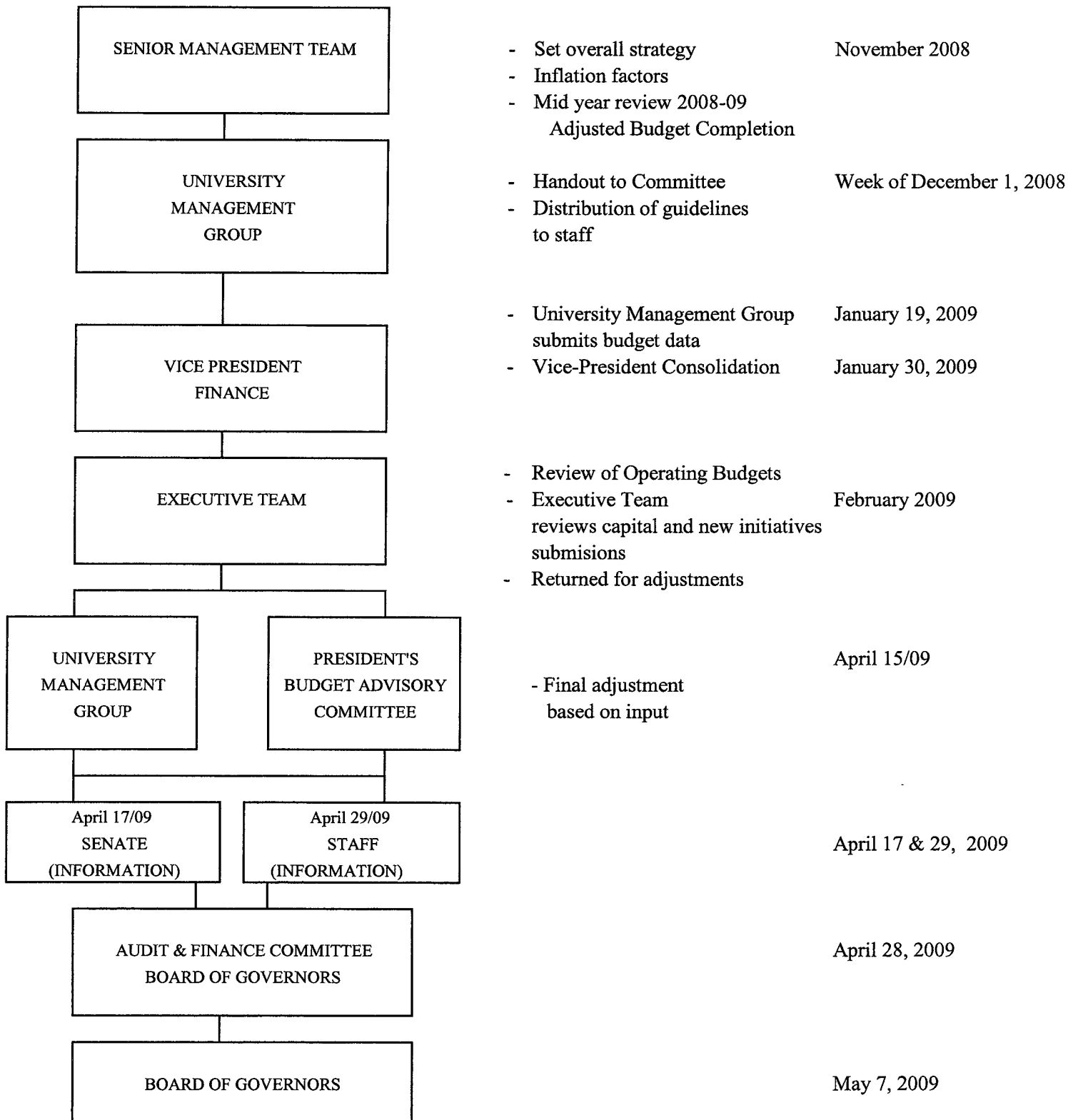
cost containment by becoming more energy conscious--Utilities (E/L/W/G/AC) as they are a very large expense.

15-Budgeted Repairs, Maintenance, renovations and service costs have been kept at 08/09 levels based on facilities renewal funds received (\$289,000) and deferred maintenance and infrastructure improvements (capital) will be funded from campus renewal funds received when and where possible.

16-Major capital projects such as the completion of the Research Complex, and the E-library will continue to be funded from a combination of debt, reserves, fundraising, year end surpluses if any, one-time-only amounts and targeted grants when available.

17-Everyone can help by looking for new revenue opportunities, by becoming very cost conscious, spending carefully, implementing best practices, sourcing best prices and thinking of better, more efficient and effective ways to achieve the long term goals of the institution. Ideas are always welcome and community input should be forwarded to the Office of the Vice President Finance and Administration for further consideration.

**NIPISSING UNIVERSITY
BUDGET SCHEDULE
2009-2010**



Enrolment Projections

ACTUAL

Projected

Year	2000	%	2001*	%	2002*	%	2003	%	2004	%	2005	%	2006	%	2007	%	2008-9	%	2009-10	% OR CHANGE over previous year
Year 1	401		450		489		1017		665		824		793		905		935		900	90%
Flow Rate		102%		98%		103%		91%		120%		95%		91%		89%		90%		90%
Year 2	376		410		441		506		926		798		784		718		804		842	98%
Flow Rate		84%		84%		95%		92%		98%		103%		94%		102%		98%		98%
Year 3	303		316		343		418		465		903		820		735		729		788	60%
Flow Rate		43%		37%		47%		43%		56%		50%		47%		58%		60%		60%
Year 4	149		131		118		162		179		259		452		386		429		437	3%
Flow Rate																				3%
Year 5 (Con Ed)																	13		60	
FT ARTS, SCIE, BUS, PHED, CON ED	1229		1307		1391		2103		2235		2784		2849		2744		2910		3027	117
FTE conv	0.93		0.92		0.95		0.96		0.95		0.91		0.89		0.89		0.87		0.88	
FT FTE ARTS, SCIE, BUS, PHED, CON ED	1149		1208		1322		2018		2114		2538		2531		2442		2540		2664	123
PT FTE TOT ARTS, SCIE, BUS, CON ED	328		323		351		396		425		298		305		324		319		315	-4
FT EDUC	650		674		702		672		711		728		848		710		805		680	-125
FTE conv	0.99		1.02		1.06		1.1		1.04		1.03		1.04		1.04		1.03		1.03	0
PT FTE TOT - EDUC	641		685		747		742		738.45		752		879		723		827		700	-127
FT FTE TOT EDUC	11.9		13.8		22		18		1.9		16.5		18		14		12		12	0
CC EDUC FTE - Brant	0		0		5		33		56.7		101		142		140		160		200	40
MEDMA FTE	143		158		178		192		267		357		233		207		239		280	41
GR-TOT FUNDED FTE	2273		2387		2525		3399		3603.1		4063		4108		3850		4097		4171	74
NON FUNDED FTE																				
AO FTE'S	578		662		812		812		827		964		1068		1053		1063		1000	-63
NURSING FTE'S Funded through Canadore	0		18		42.3		98		118		141		162		170		202		210	8
GRAND TOT FTE	2851		3067		3479		4309		4548		5167		5338		5072		5362		5381	19
Eligible BIU's									5134		5820		6087		5745		6217		1.47	
RATIO FTE/BIU - excluding Consecutive Ed & Brant									1.36		1.40		1.39		1.42		1.45		1.47	
Projected BIU - under grad																	6217		6203	-14
Projected GRAD BIU																	239		280	41
TOTAL PROJ BIU'S																	6456		6483	27
*** Includes GFU's for MEDMA																				

Nipissing University
Tuition Fees & Revenue Model for 2009-10 Budget Year

Updated April 14, 2009

Ref.#	Arts and Science, Concurrent Ed. and PhEd. Tuition per FTE	% Max allowed	2008-9			Variance 2008-9 Actual results over 2008-9 budget	2009-10		Variance 2009-10 Budget Inc/Dec over 2008-9 actual results
			ACTUAL 2007-8	Budget 2008-9	ACTUAL 2008-9		2008-09	2009-10	
1	1st year	4.50%	4,315	4,510	4,510		4.55%	4,715	
	2nd Year	4.00%	4,290	4,490	4,490		4.00%	4,890	
	3rd Year	4.00%	4,270	4,460	4,460		4.00%	4,670	
	4th year	4.00%	4,270	4,440	4,440		4.00%	4,638	
	Blended rate - Business	8.00%	4,805	4,704	4,704		5.87%	4,980	
	Blended rate - Computer Science	8.00%	4,805	4,704	4,704		5.87%	4,980	
2	BEd Tuition per FTE	4.50%	5,095	5,325	5,325		4.50%	5,565	
3	Med Tuition per FTE	8.00%	6,545	7,065	7,065		8.00%	7,630	
3	Master History	8.00%		5,985	5,985		8.00%	6,464	
4	AQ Tuition per FTE	Market	4,465	4,413	4,413			4,350	
			895+865/2*5	883	883		1.42%	895	
5	First Year A&S		905	950	935	(15)		900	(35)
6	Second Year A&S		718	832	804	(28)		842	38
7	Third Year A&S		735	674	729	55		788	59
8	Fourth Year A&S		386	397	429	32		437	8
8b	Fifth Year A&S(ConC Ed)			14	13	(1)		60	47
9	Total FTE		2,744	2,867	2,910	43		3,027	117
	attrition		0.89	0.93	0.87	0.87		0.88	0.88
10	Adjusted FTE audit dates (average)		2,442	2,666	2,539	(127)		2,664	125
11	A&S PT		280	260	319	59		315	(4)
12	BEd FT		710	735	805	70		680	(125)
	add'l courses		1.04	1.03	1.03			1.03	
13	Adjusted FTE		738	757	827	70		700	(126)
14	BEd PT		14	14	12	(2)		12	0
15	M.Ed FT +PT FTE		69	43	50	7		50	0
15	Master-History FT +PT FTE			10	10	0		12	2
16	AQ+ABQ		1,052	920	1,063	143		1,000	(63)
17	Nursing		174	190	202	12		210	8
1*(10+11)	TUITION REVENUE EXPECTED: Arts and Science and Professional Scho FT+PT		11,566,071	12,710,133	12,666,004	(44,129)		13,813,019	1,147,015
	Nursing		668,221	796,917	819,918	23,001		871,332	51,414
2*(13+14)	BEd Tuition		3,836,331	4,031,291	4,467,554	436,263		3,966,242	(501,312)
3*15	Med Tuition		451,605	306,150	353,250	47,100		381,510	28,260
	MA History Tuition				59,850	59,850		77,566	17,716
4*16	AQ+ABQ Tuition		4,697,180	4,059,960	4,691,019	631,059		4,350,000	(341,019)
						0			
	Total Tuition revenue		21,219,408	21,904,451	23,057,595	1,153,144		23,459,669	402,074
	Tuition assistance,scholarships,bursaries		1,895,000	1,895,000	1,895,000	0		1,895,000	0
	<i>Estimate of mandatory tuition assistance over the 2007-08 amount for student access guarantee and costs for unmet need via OSAP under new guidelines</i>								
	Net increase in tuition fees		\$ 19,324,408	\$ 20,009,451	\$ 21,162,595	\$ 1,153,144		\$ 21,564,669	\$ 402,074

** Includes expectation of 90 students in BPHE 2009-10
 Based on enrolment projection model dated March 26, 2009

1,153,144
 Actual 2008-9 results
 Less Budgeted 08/09

402,074
 Projected 09-Actual 08/09
 Increase in Overall tuition revenue

RECOMMENDED TUITION RATES FOR 2009-10

4/14/2009

Arts and Science, Concurrent and Phys. Ed Tuition

	2007-8	2008-9	2009-10	% increase
1st year	4,315	4,510	4,715	4.5%
2nd Year	4,290	4,490	4,690	4.0%
3rd Year	4,270	4,460	4,670	4.0%
4th Year	4,270	4,440	4,640	4.0%
Business & Comp Sci 1st Year	4,605	4,975	5,375	8.0%
2nd Year	4,435	4,790	5,175	4.0%
3rd Year	4,270	4,610	4,980	4.0%
4th Year	4,270	4,440	4,795	4.0%
Blended Rate used for projections			4,980	
Concurrent Education (per schedule)	4,393	4,592	4,800	4.5%
2nd Year	4,625	4,840	5,065	4.5%
3rd Year	5,034	5,259	5,505	4.7%
4th Year	4,780	4,973	5,197	4.5%
5th Year	3,402	3,551	3,711	4.5%
Blended Rate used for projections			4,854	

CONTINUING EDUC.

CCE (may depend on course taken)	615	635	670	5.5%
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* includes textbook, resource fee and incidentals fee

EDUCATION

BEd Tuition per FTE	5,095	5,325	5,565	4.5%
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MASTERS EDUCATION

Full Time M.Ed

2 year FT Master's level degree (6 consecutive terms)

Fees for each of the first 6 terms

FT Continuing Registration Fee (Terms 6-9)

Total maximum time to completion -9 terms

2,182	2,355	2,543	8.0%
	707	763	8.0%

Part Time M.Ed

PT Med -per course Med- per 3 credits

Total maximum time to completion -18 terms

PT Student Non-Continuance Fee per semester

	707	763	8.0%
		75	

MASTERS OF ARTS

Full Time

1 Year Full time Master's level degree (3 consecutive terms)

Fees for each of the first 3 terms

FT Continuing Registration Fee (Terms 4-6)

Total maximum time to completion -6 terms

	1,995	2,155	8.0%
	748	808	

Part Time

PT Masters of Arts- History and Math-per 3 credit course

Total maximum time to completion -9 terms

PT Non-Continuance Fee per semester

	748	808	8.0%
		75	

Master's Level -

Other fees:

FT and PT Application Fee: \$50

		50	
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IN SERVICE

AQ/ABQ Tuition per FTE

AQ/ABQ Tuition per COURSE

4,465	4,413	4,475	1.4%
895	((895+870)/2)	((920-895)/2)	895

INTERNATIONAL FEES:

INTERNATIONAL FEES

Undergraduate

1st year

2nd Year

3rd Year

4th Year

*progressively years 2/3/4/ receive same fee as first year intake starting in 2009-10

2007-8	2008-9	2009-10	% increase	2010-11	2011-12
10500	11000	11500	4.5%	12500	13500
10500	10500	11000	0.0%	11500	13500
10500	10500	10500	0.0%	11000	11500
10500	10500	10500	0.0%	10500	11000

INTERNATIONAL FEES

Graduate Rates

MA History

MSc. Math

MSc. Environmental Sciences

*progressively years 2/3/4/ receive same fee as first year intake starting in 2009-10

15000	4.50%	15500	16500
15000		15500	16500

JOINT NURSING PROGRAM-NEW

12500			
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	ACTUALS		ACTUALS		BUDGETED		ACTUALS		PROJECTED		Source/Comment
	2006-2007	2007-2008	2007-2008	2008-2009	2008-2009	2008-2009	2008-2009	2009-10	2009-10		
GRANTS SUMMARY:											
Base Operating Grant	\$ 14,293,320	\$ 14,293,320	\$ 14,293,320	\$ 14,293,320	\$ 14,293,320	\$ 18,362,995	\$ 18,362,995	\$ 18,362,995	\$ 18,362,995	Table 1-Operating Grants Dec 11, 2008	
Undergraduate accessibility	\$ 3,573,252	\$ 2,702,341	\$ 3,495,052	\$ 3,495,052	\$ 3,495,052	\$ 3,936,402	\$ 3,936,402	\$ 3,936,402	\$ 3,936,402	Note 2- Assumes full funding of BIU's less 2 sections of consecutive Ed. and same total UG FTE's. (Reference: UG accessibility final payment memo \$4,812M less one-time funding of \$875K)	
Graduate Expansion	\$ 167,000	\$ 3,415,298	\$ 3,415,298	\$ 3,415,298	\$ 3,415,298	\$ 469,000	\$ 469,000	\$ 469,000	\$ 469,000	Note 4 - Claw back of \$135,455 in 08-09 for not meeting targets set for graduate numbers	
Per Student Funding (unfunded BIU's)	\$ 2,068,108	\$ 535,300	\$ 535,300	\$ 535,300	\$ 535,300	\$ 535,300	\$ 535,300	\$ 535,300	\$ 535,300	OTO Pre-flow in 2007-8 for per student funding related to 2008-9 so carried forward to 08-09	
Differentiation Grant	\$ 535,300	\$ 1,871,000	\$ 1,871,000	\$ 1,871,000	\$ 1,871,000	\$ 1,871,000	\$ 1,871,000	\$ 1,871,000	\$ 1,871,000	Table 2-Mission Related Grants	
Northern Grants	\$ 1,871,000	\$ 348,155	\$ 348,155	\$ 348,155	\$ 348,155	\$ 284,496	\$ 284,496	\$ 284,496	\$ 284,496	Table 2-Mission Related Grants	
Performance Funding	\$ 342,496	\$ 5,338	\$ 12,306	\$ 12,306	\$ 12,306	\$ 14,077	\$ 14,077	\$ 14,077	\$ 14,077	Key Performance Indicators-confirmed-Note 5	
Research Overhead Infrastructure Envelope (ROIE)	\$ 5,338	\$ 742,194	\$ 742,194	\$ 742,194	\$ 742,194	\$ 742,194	\$ 742,194	\$ 742,194	\$ 742,194	Table 1-Operating Grants -assume same	
General Quality-MYA AGREEMENTS	\$ 627,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Planned increase in reaching higher-new quality	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Subtotal	\$ 23,503,078	\$ 23,919,914	\$ 24,712,625	\$ 24,712,625	\$ 24,712,625	\$ 26,769,753	\$ 26,769,753	\$ 26,769,753	\$ 26,769,753	\$35 million planned increase * .79 percent estimated share of system BIU's	
Special Purpose and Institution Specific Grants											
Campus (Women's) Safety Grant	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	Table 5-Targeted flow through grants	
Aboriginal Education and Training Strategy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Table 5-Targeted flow through grants	
International Strategy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Table 5-Targeted flow through grants	
Municipal Tax Grant	\$ 250,000	\$ 288,075	\$ 288,075	\$ 288,075	\$ 288,075	\$ 273,900	\$ 273,900	\$ 273,900	\$ 273,900	Table 5-Targeted flow through grants	
University Residence Program-URSP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Table 5-Targeted flow through grants	
Subtotal	\$ 285,000	\$ 303,075	\$ 303,075	\$ 303,075	\$ 303,075	\$ 615,900	\$ 615,900	\$ 615,900	\$ 615,900	Table 5-Targeted flow through grants	
Special Access and Disability Funds:											
First Generation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Table 3-Targeted flow through dollars	
AFSD & Enhanced Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Table 3-Targeted flow through dollars	
Summer Transition Programs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Table 3-Targeted flow through dollars	
Accessibility for Students with Disabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Table 3-Targeted flow through dollars	
Disabled Student Bursary-accessibility fund	\$ 121,309	\$ 121,309	\$ 121,309	\$ 121,309	\$ 121,309	\$ 254,730	\$ 254,730	\$ 254,730	\$ 254,730	Table 3-Targeted flow through dollars	
Disabled Student Bursary-enhanced services fund	\$ 133,241	\$ 133,241	\$ 133,241	\$ 133,241	\$ 133,241	\$ -	\$ -	\$ -	\$ -	Identified above	
Special Purpose Grants-Misc.	\$ 55,232	\$ 49,632	\$ 49,632	\$ 49,632	\$ 49,632	\$ -	\$ -	\$ -	\$ -	Identified above	
Subtotal	\$ 309,782	\$ 304,182	\$ 304,182	\$ 304,182	\$ 304,182	\$ 304,307	\$ 304,307	\$ 304,307	\$ 304,307	Identified above	
Other:											
Quality Assurance Fund	\$ 650,464	\$ 650,464	\$ 650,464	\$ 650,464	\$ 650,464	\$ -	\$ -	\$ -	\$ -	Included in Basic Operating Grant	
Tuition Compensation	\$ 475,964	\$ 422,307	\$ 422,307	\$ 422,307	\$ 422,307	\$ -	\$ -	\$ -	\$ -	Included in Basic Operating Grant	
Graduate Expansion Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Included in Basic Operating Grant	
Aim for the Top Grants	\$ 119,196	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	No longer exists-part of targeted initiatives	
Facilities Renewal Grant	\$ 250,000	\$ 283,600	\$ 283,600	\$ 283,600	\$ 283,600	\$ 283,600	\$ 283,600	\$ 283,600	\$ 283,600	assume same	
Subtotal	\$ 1,495,624	\$ 1,356,371	\$ 1,356,371	\$ 1,356,371	\$ 1,356,371	\$ 283,600	\$ 283,600	\$ 283,600	\$ 283,600		
TOTAL Base and Targeted GRANTS	\$ 25,573,484	\$ 25,883,542	\$ 27,008,853	\$ 27,008,853	\$ 27,008,853	\$ 27,372,960	\$ 27,372,960	\$ 27,372,960	\$ 27,372,960		
One-Time Only (OTO) GRANTS:											
Aboriginal Initiatives-OTO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	Table 3-Targeted one-time only flow through dollars for aboriginal project submissions	
Special UG enrollment Accessibility-One-Time Only	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 875,627	\$ 875,627	\$ 875,627	\$ 875,627	Notes 2- April 1, 2009 OTO and based on our share of full funding of BIU's and any new growth dollars, announced at end of year per MTCU. Had budgeted (\$585,000) as part of full funding of BIU's so net gain \$290,627. Table 1, per MTCU, April 1, 2009	
One-time funding-special undergraduate or sustain	\$ 1,577,000	\$ 335,138	\$ 335,138	\$ 335,138	\$ 335,138	\$ 159,484	\$ 159,484	\$ 159,484	\$ 159,484	April 1, 2009 budget announcement-OTO	
One-time funding-special graduate fellowship ends	\$ 277,517	\$ -	\$ -	\$ -	\$ -	\$ 96,899	\$ 96,899	\$ 96,899	\$ 96,899	March 31, 2009 budget announcement-OTO	
Quality Supplement-One-TimeOnly	\$ -	\$ 440,671	\$ -	\$ -	\$ -	\$ 288,665	\$ 288,665	\$ 288,665	\$ 288,665	April 1, 2009 budget announcement-OTO	
Special Graduate Expansion-OTO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Note 4 Estimated based on eligible \$8 rec'd for GFUs in 05-06 (109/180/210/215)-Unlikely to meet exceed targets set-actuals included in basic operating grant amount	
Subtotal	\$ 1,854,517	\$ 775,809	\$ -	\$ -	\$ -	\$ 1,620,675	\$ 1,620,675	\$ 1,620,675	\$ 1,620,675		
TOTAL MAJOR GRANTS	\$ 27,428,001	\$ 26,659,351	\$ 27,008,853	\$ 27,008,853	\$ 27,008,853	\$ 28,993,635	\$ 28,993,635	\$ 28,993,635	\$ 28,993,635	Most of net difference between 2008-9 and 2009-10 is one-time money at year end	
Change Year/Year	\$ (768,650)	\$ (419,149)	\$ (1,984,782)	\$ (1,984,782)	\$ (1,984,782)	\$ (1,763,364)	\$ (1,763,364)	\$ (1,763,364)	\$ (1,763,364)		

Note 1: In 2008-2009, a recovery of \$792,711 was projected for BIU increase based on FTE and conversion rate at average (\$BIU) value per enrollment projections, excluding extra education sections. For 2009-10, expectation is to maintain same level of UG BIU's (6203) and 5381 FTE's per enrollment projections

Note 2: Ministry funding is assumed to remain at full value per BIU for student funding. Will be impacted if there are discounted dollars

Note 3: Given the drop in eligible PT and FT MED students available for BIU funding and not meeting the targets as set by MTCU-no graduate expansion funding is anticipated. Amounts are per funding document from MTCU and/or updated for actuals received

Note 4: Amount expected in 06/07 was \$581,402, as per funding document from MTCU received \$7,000-amount received in 2008-09 was clawed back by \$135,057 since not met targets

Note 5: Performance funding is contingent upon graduation rates, employment rates 6 months and 24 months after graduation

Note 6: Average BIU. Estimated at \$3700 after tuition compensation and formulae fees but before student access guarantee (tuition claw back)

SUMMARY OF BUDGET PROJECTION AND DEFICIT-2009-10

4/14/2009

\$\$ POSITION DESCRIPTION

STRUCTURAL BASE BUDGET DEFICIT		FTE		\$ (1,562,746)
BASE BUDGET INCLUDES:				
Conversions from sessional to 12 month-FTE	1.00			4 Conversions - per collective agreement
Maternity Replacement-FTE	1.00			Replaced with PT Salaries
Sabbaticals-A&S/A&P- 4 positions	3.00			2 Arts and Science, 2 A&P
Sabbaticals-Education	1.00			1 FT Education
		6.00		
PRIORITY POSITIONS REQUESTED/REQUIRED:				
ARTS & SCIENCE				
PSYCHOLOGY - 3 YR LT	1.00			Partially funded from reductions in Overload \$\$
RELIGIONS & CULTURES - 4/4 - 9 MONTH LECTURER	1.00			Conversion of PT to 9 month position
COMPUTER SCIENCE/MATH/PHYSICS - TT	0.25			Move from sessional to TT
COMPUTER SCIENCE/MATH/PHYSICS - 3 YR LT	0.25			Move from sessional to 3-YR-LT
MASTERS OF MATH - LT	0.25			Additional 1/4 to create LT Position
SOCI/CRIMINAL JUSTICE 4/4 - 9 MONTH LECTURER	0.75			Conversion of Overload and PT
CRC CHAIR - WATERSHED ANALYSIS-GEOGRAPHY	1.00			
		4.50		
APPLIED & PROFESSIONAL STUDIES				
FAPA - TT	1.00			Partially funded from reduction in Part-time \$\$
MARKETING - 4/4 - 9 MONTH LECTURER	1.00			Conversion to 4/4 LT - 9 month lecturer
NEW BCOMM PARTNERSHIP - CONTRACT POSITIONS TBD	2.00			Business Coach & Quality Assurance Positions - New partnership program with Colleges
		4.00		
EDUCATION:				
BRANTFORD MASTERS - LT	1.00			New section -Faculty Position
BPHE - TT	1.00			Faculty Position - 3rd Year of program
BPHE- LT 3 YEAR	1.00			Faculty Position - 3rd Year of program
MUSKOKA CONCURRENT - LT	1.00			New section -Faculty Position
		4.00		
OTHER POSITIONS:				
UTS - REGIONAL TECH (Sept-April&May-Sept)	0.50			Scheduled around activity levels in academic year
MUSKOKA CARETAKER	0.25			Increase current position to .75 for new bldg
MUSKOKA SECRETARIAL/PLACEMENT -TBD	0.25			Support for new concurrent program
SECRETARY - APS	0.50			Restructuring and new division
		1.50		
SUBTOTAL OF NET NEW STAFFING COSTS + BENEFITS, INCLUDED IN BASE BUDGET			20.00	
TOTAL OF ABOVE ITEMS INCLUDED IN BASE BUDGET		\$ 1,247,903		
OPERATING DEFICIT REQUIRING BOARD APPROVAL (DOES NOT INCLUDE CAPITAL EXPENDITURES OR NEW IN-YEAR INITIATIVES)				\$ (1,562,746)
PLAN TO REDUCE DEFICIT DURING THE YEAR				
ASSUMPTIONS/ACTIONS/COMMITMENTS:				
DURING 2009-10 THE FOLLOWING WILL ACTIONS CONTINUE:				
1-REVIEW BY EXECUTIVE TEAM FOR ALL VACANCIES THAT OCCUR IN-YEAR TO CONSIDER DELAY, RESTRUCTURING OR CANCELLATION				\$ 125,000
2- ASSUMES IN-YEAR EXPENDITURE DELAYS, REDUCTIONS, OR FREEZES WILL OCCUR IF NECESSARY, AFTER NOV.1, 2009 AUDIT DATE, BASED ON ENROLMENT ACHIEVED AND ACTUAL TRACKING OF EXPENDITURES TO DATE				\$ 500,000
3- ASSUMES FOCUS ON RESEARCH GRANTS AND OTHER EXTERNAL GRANT APPLICATIONS TO FUND ANY REQUIRED EQUIPMENT AND OTHER EXPENDITURES AND INITIATIVES				\$ 100,000
4-ASSUMES NEW REVENUE GENERATING ACTIVITIES INCLUDED IN BUDGET WILL MEET OR EXCEED NET TARGETS. BUDGET ALSO ASSUMES OTHER REVENUES WILL BE GENERATED FROM ADDITIONAL PROJECT SUBMISSIONS FOR MORE NET REVENUES				\$ 100,000
5- ASSUMES ANY NEW INITIATIVES THAT ARISE MUST BE SUPPORTED WITH DETAILED BUSINESS PLAN AND FINANCIAL PROJECTIONS TO NET ZERO IN- YEAR				
6- COMMITMENT TO FREEZE ON ALL FT HIRINGS AFTER MID-YEAR AND FOR THE 2010/11 ACADEMIC YEAR (UNLESS COMMITTED TO NEW YEAR OF A PROGRAM), IF REQUIRED				
7- MANDATED ZERO BASE BUDGETING FOR 2010/11 BUDGET PROCESS FOR ALL COST CENTRES--ALL AREAS MUST SUBSTANTIATE \$\$ NEEDS				
8-ALL CAPITAL ITEMS AND INFRASTRUCTURE ITEMS/SSUES TO BE MET BY CAMPUS RENEWAL FUNDS AND FACILITIES RENEWAL FUNDS, FUNDRAISING OR DEBT				
9-COMMITMENT TO RECOMMEND USE OF "RAE DAY" CONCEPT FOR ALL GROUPS OVER CHRISTMAS BREAK FOR NON-STATUTORY DAYS, IF UNEXPECTED TURN OF EVENTS OR IN-YEAR RESULTS ARE WORSE THAN ANTICIPATED				
10-COMMITMENT TO USE UNRESTRICTED RESERVES IF UNEXPECTED TURN OF EVENTS OR IF FULL FUNDING OF BIU'S BY MTCU DOES NOT MATERIALIZE				
ESTIMATE OF POTENTIAL TO REDUCE DEFICIT IN-YEAR			\$ 825,000	2%
MAXIMUM NET DEFICIT TO BE TARGET BY END OF YEAR			\$ (737,746)	

2009-2010 - BUDGET SUMMARY COST CENTRE - REVENUE/SALARIES/OPERATING

Updated April 14, 2008

DEPARTMENT	COST CENTRE	REVENUE		SALARIES		OPERATING		NET TOTAL		DIFFERENCE YR/YR	
		2008-09 BUDGET	ADJUSTED	2008-10 BUDGET	ADJUSTED	2008-09 BUDGET	ADJUSTED	2008-09 BUDGET	ADJUSTED		
Dean of Arts & Science	1000	\$ -	\$ -	\$ 306,538	\$ 305,102	\$ 74,900	\$ 60,700	\$ 381,438	\$ 365,802	\$ (15,636)	
Associate Dean of Arts & Science	1005	\$ -	\$ -	\$ 434,073	\$ 379,055	\$ 38,400	\$ 31,300	\$ 472,473	\$ 410,355	\$ (62,118)	
Faculty of Arts & Science	1100	\$ (10,400,954)	\$ -	\$ 36,000	\$ 31,090	\$ 118,000	\$ 88,500	\$ (10,246,954)	\$ (10,564,998)	\$ (318,044)	
Biology/Science/Chemistry	1300	\$ (45,000)	\$ -	\$ 1,564,508	\$ 1,555,873	\$ 118,023	\$ 116,523	\$ 1,637,531	\$ 1,617,761	\$ (19,770)	
Central Analytical Facility	1305	\$ -	\$ -	\$ 44,642	\$ 38,537	\$ 5,000	\$ 5,000	\$ 49,642	\$ 43,937	\$ (6,105)	
Computer Science/Math/Physics	1310	\$ -	\$ -	\$ 1,318,122	\$ 1,246,227	\$ 40,018	\$ 37,318	\$ 1,358,140	\$ 1,283,545	\$ (74,595)	
Masters of Math	1315	\$ -	\$ -	\$ -	\$ 40,127	\$ -	\$ 7,400	\$ -	\$ 15,207	\$ (15,207)	
Geography/Geology	1330	\$ -	\$ -	\$ 1,265,272	\$ 1,369,524	\$ 105,038	\$ 84,918	\$ 1,371,310	\$ 1,454,442	\$ 83,132	
Psychology	1340	\$ -	\$ -	\$ 1,377,880	\$ 1,338,958	\$ 54,368	\$ 47,401	\$ 1,432,248	\$ 1,386,359	\$ (45,889)	
Social Science - Animal Lab	1345	\$ -	\$ -	\$ 64,053	\$ 67,643	\$ 24,300	\$ 23,800	\$ 88,353	\$ 91,443	\$ 3,090	
English	1510	\$ -	\$ -	\$ 1,364,266	\$ 1,448,927	\$ 41,210	\$ 35,318	\$ 1,405,476	\$ 1,484,245	\$ 78,769	
History	1520	\$ -	\$ -	\$ 1,146,440	\$ 1,256,025	\$ 12%	\$ 44,838	\$ 42,518	\$ 1,191,278	\$ 1,328,543	\$ 137,265
Masters of History	1522	\$ (35,880)	\$ -	\$ 154,200	\$ 188,100	\$ 35,150	\$ 5,150	\$ 153,470	\$ 23,182	\$ (130,288)	
Political Science	1523	\$ -	\$ -	\$ 284,542	\$ 243,416	\$ 14%	\$ 5,679	\$ 5,679	\$ 290,421	\$ 249,095	\$ (41,326)
Classics	1526	\$ -	\$ -	\$ 167,278	\$ 230,794	\$ 4,734	\$ 4,734	\$ 172,012	\$ 235,518	\$ 63,506	
RLCT	1530	\$ -	\$ -	\$ 343,526	\$ 469,138	\$ 37%	\$ 18,002	\$ 17,302	\$ 361,528	\$ 486,440	\$ 124,912
Philosophy	1535	\$ -	\$ -	\$ 343,412	\$ 326,625	\$ 5%	\$ 6,534	\$ 6,534	\$ 349,946	\$ 333,159	\$ (16,787)
FAVAF/FA	1550	\$ -	\$ -	\$ 331,903	\$ 317,264	\$ 4%	\$ 18,934	\$ 16,234	\$ 350,837	\$ 333,488	\$ (17,349)
Sociology	1550	\$ -	\$ -	\$ 888,925	\$ 712,897	\$ 21%	\$ 28,752	\$ 24,352	\$ 617,677	\$ 737,249	\$ 119,572
Native Studies	1560	\$ -	\$ -	\$ 1,024,097	\$ 1,110,143	\$ 9%	\$ 27,918	\$ 29,418	\$ 1,052,015	\$ 1,139,561	\$ 87,546
Subtotal	1580	\$ (10,481,834)	\$ (10,921,611)	\$ 12,254,871	\$ 12,778,279	\$ 4%	\$ 812,364	\$ 692,765	\$ 2,585,401	\$ 2,549,433	\$ (35,968)
Dean of Applied & Professional Schools (includes net rev. from new initiatives)	1010	\$ -	\$ (320,000)	\$ 250,915	\$ 247,605	\$ -1%	\$ 43,400	\$ 40,300	\$ 294,315	\$ (32,095)	\$ (326,410)
BComm Partnership	1400	\$ -	\$ (472,500)	\$ -	\$ 228,334	\$ 100%	\$ -	\$ 223,620	\$ (20,546)	\$ (20,546)	
Business Economics	1410	\$ (1,693,200)	\$ -	\$ 1,406,119	\$ 1,636,471	\$ 16%	\$ 37,400	\$ 51,900	\$ (249,681)	\$ (4,829)	\$ 244,852
Nursing Program	1420	\$ (709,512)	\$ -	\$ 936,187	\$ 994,165	\$ 6%	\$ 81,000	\$ 85,925	\$ 307,725	\$ 142,090	\$ (165,635)
Criminal Justice Program	1430	\$ -	\$ -	\$ 419,252	\$ 424,025	\$ 1%	\$ 22,218	\$ 18,718	\$ 441,470	\$ 442,743	\$ 1,273
Social Welfare Program	1440	\$ -	\$ -	\$ 205,946	\$ 282,236	\$ 37%	\$ 5,200	\$ 5,150	\$ 211,146	\$ 287,386	\$ 76,240
Musikola	1600	\$ -	\$ -	\$ 780,043	\$ 901,095	\$ 16%	\$ 63,800	\$ 42,700	\$ 843,843	\$ 943,795	\$ 99,952
CCBE	1800	\$ (571,640)	\$ -	\$ (634,950)	\$ (634,950)	\$ 22%	\$ 220,769	\$ 214,000	\$ (44,409)	\$ (44,253)	\$ 156
Subtotal	2000	\$ (2,974,352)	\$ (4,058,650)	\$ 4,304,924	\$ 5,090,628	\$ 18%	\$ 473,837	\$ 682,313	\$ 1,804,409	\$ 1,714,291	\$ (90,118)
Dean of Education	2005	\$ -	\$ -	\$ 362,285	\$ 379,374	\$ 5%	\$ 140,300	\$ 140,300	\$ 502,586	\$ 446,174	\$ (56,412)
Associate Dean of Education	2005	\$ -	\$ -	\$ 158,657	\$ 171,678	\$ 8%	\$ 8,685	\$ 8,500	\$ 167,342	\$ 180,178	\$ 12,836
Faculty of Education	2100	\$ (4,031,025)	\$ (3,927,735)	\$ 5,233,379	\$ 4,907,420	\$ -6%	\$ 295,360	\$ 278,300	\$ 1,497,714	\$ 1,257,965	\$ (239,729)
Pre-Service	2110	\$ -	\$ -	\$ -	\$ -	\$ 0%	\$ 30,602	\$ 28,467	\$ 30,602	\$ 28,467	\$ (2,135)
Junior/Intermediate Division	2120	\$ -	\$ -	\$ -	\$ -	\$ 0%	\$ 30,601	\$ 28,765	\$ 30,601	\$ 28,765	\$ (1,836)
Intermediate/Senior Division	2130	\$ -	\$ -	\$ -	\$ -	\$ 0%	\$ 32,630	\$ 31,023	\$ 32,630	\$ 31,023	\$ (1,607)
North Bay Concurrent Program	2140	\$ -	\$ -	\$ -	\$ -	\$ 9%	\$ 116,823	\$ 101,206	\$ 568,755	\$ 592,737	\$ 23,982
Brandon Concurrent Program - Direct	2150	\$ (813,000)	\$ -	\$ (657,600)	\$ 491,531	\$ -24%	\$ 328,760	\$ 236,502	\$ 1,151,375	\$ 628,043	\$ (523,332)
Brandon Concurrent Program - Shared	2155	\$ -	\$ -	\$ (151,650)	\$ -	\$ 100%	\$ -	\$ 34,550	\$ -	\$ 23,183	\$ 23,183
Physical Education Program	2160	\$ -	\$ -	\$ -	\$ 143,868	\$ 100%	\$ -	\$ -	\$ -	\$ 143,868	\$ 143,868
Practical Teaching	2200	\$ (650,000)	\$ -	\$ (970,830)	\$ 767,582	\$ 40%	\$ 137,078	\$ 86,600	\$ 36,248	\$ (116,648)	\$ (152,896)
Master of Education (PT & FT - North Bay)	2200	\$ (518,100)	\$ -	\$ (343,350)	\$ 171,878	\$ -10%	\$ 614,900	\$ 526,900	\$ 806,464	\$ 698,778	\$ (107,686)
In-Service (includes ABC)	2200	\$ (4,200,000)	\$ -	\$ (4,506,250)	\$ 3,096,604	\$ 6%	\$ 617,300	\$ 597,000	\$ 627,730	\$ 892,875	\$ 265,145
Aboriginal Teacher Certification Program	2500	\$ (159,777)	\$ (159,777)	\$ (118,187)	\$ 118,187	\$ 0%	\$ 41,590	\$ 41,590	\$ (466,096)	\$ (623,364)	\$ (137,268)
Subtotal	3000	\$ (10,371,902)	\$ (10,917,192)	\$ 12,249,468	\$ 12,300,591	\$ 1%	\$ 2,418,457	\$ 2,112,313	\$ 4,296,023	\$ 4,212,064	\$ (83,959)
Vice-President Academic & Research	3100	\$ -	\$ -	\$ 451,136	\$ 483,086	\$ 7%	\$ 121,960	\$ 149,550	\$ 573,086	\$ 632,636	\$ 59,550
Research - Internal	3160	\$ (182,871)	\$ -	\$ (184,606)	\$ 242,044	\$ -10%	\$ 174,360	\$ 287,078	\$ 232,064	\$ 344,616	\$ 112,452
School of Graduate Studies	3160	\$ -	\$ -	\$ (150,000)	\$ 108,000	\$ 161%	\$ 42,000	\$ 190,250	\$ 150,000	\$ 322,325	\$ 172,325
Library - Shared	4500	\$ (338,541)	\$ -	\$ (335,014)	\$ 1,118,767	\$ -5%	\$ 144,954	\$ 146,704	\$ 922,030	\$ 980,457	\$ 58,427
Library - Missing - Direct	4510	\$ -	\$ -	\$ 125,356	\$ 118,795	\$ -7%	\$ 695,362	\$ 613,808	\$ 823,718	\$ 732,603	\$ (91,115)
Library - Canadore - Direct	4520	\$ (71,514)	\$ -	\$ (73,285)	\$ 31,011	\$ 6%	\$ 40,503	\$ 40,503	\$ -	\$ -	\$ -
Subtotal	4520	\$ (572,926)	\$ (742,915)	\$ 2,054,705	\$ 2,327,589	\$ 13%	\$ 1,219,119	\$ 1,427,893	\$ 2,700,898	\$ 3,012,537	\$ 311,639

Final

2009-2010 - BUDGET SUMMARY COST CENTRE - REVENUE/SALARIES/OPERATING

Updated April 14, 2009

Final

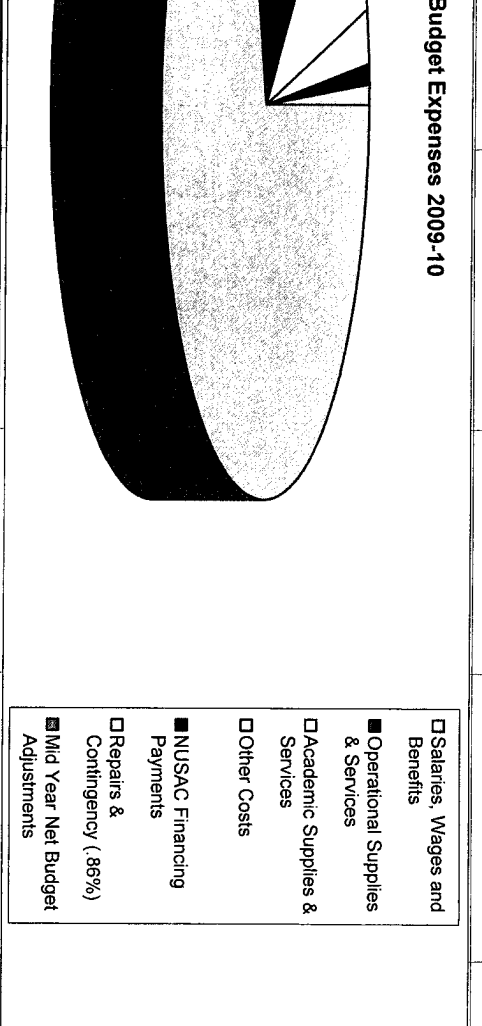
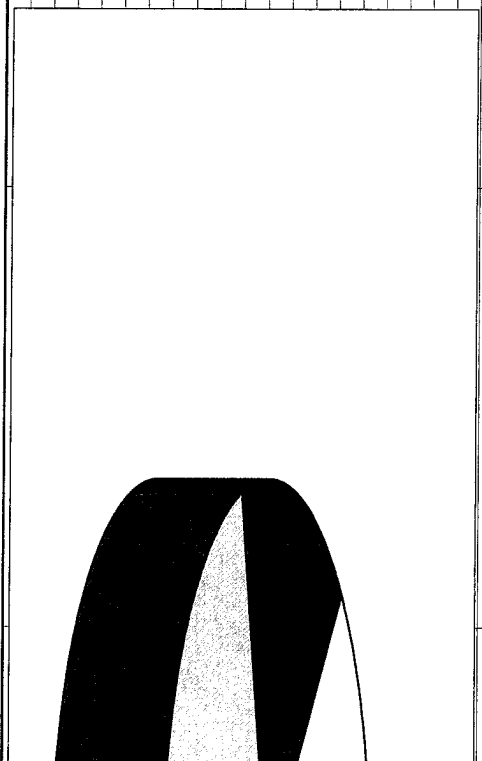
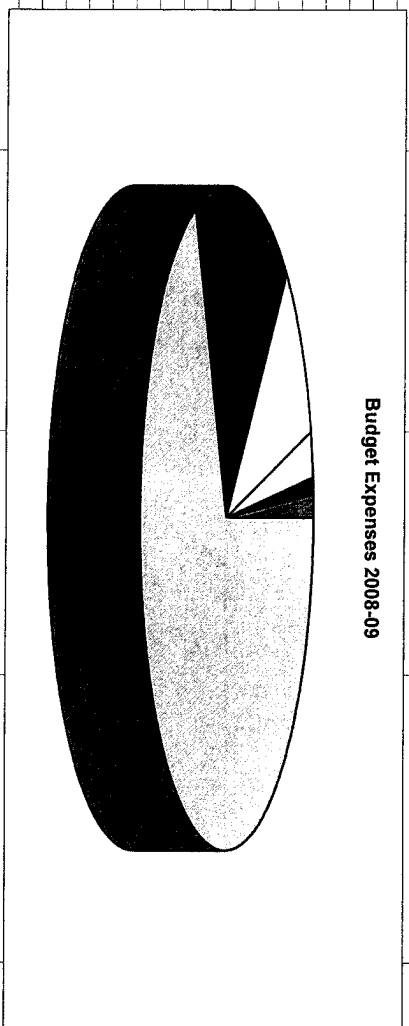
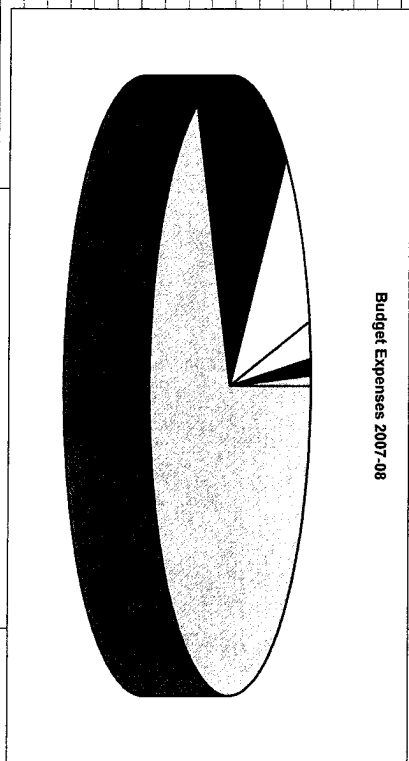
DEPARTMENT	COST CENTRE	REVENUE		SALARIES		OPERATING		NET		DIFFERENCE YW/YR
		2008-09 ADJUSTED BUDGET	2009-10 BUDGET	2008-09 ADJUSTED BUDGET	2009-10 BUDGET	2008-09 ADJUSTED BUDGET	2009-10 BUDGET	2008-09 ADJUSTED BUDGET	2009-10 BUDGET	
President	4000	\$ -	\$ (22,500)	\$ 493,259	\$ 632,503	\$ 299,440	\$ 177,800	\$ 792,699	\$ 787,803	\$ (4,896)
Board of Governors	4010	\$ -	\$ -	\$ -	\$ 94,390	\$ 94,390	\$ 30,000	\$ 127,037	\$ 124,390	\$ (2,647)
Institutional Research & Analysis (Jan/08)	4050	\$ -	\$ -	\$ 68,881	\$ 109,800	\$ 41,350	\$ 2,850	\$ 110,201	\$ 112,650	\$ (2,449)
Registrar	4200	\$ -	\$ (53,500)	\$ 1,190,935	\$ 1,179,073	\$ 328,744	\$ 291,444	\$ 1,519,679	\$ 1,417,017	\$ (102,662)
Advancement										
Executive Director	4410	\$ -	\$ -	\$ 207,982	\$ 145,838	\$ 39,050	\$ 23,350	\$ 247,032	\$ 169,188	\$ (77,844)
Alumni Relations	4420	\$ (10,000)	\$ (10,000)	\$ 92,431	\$ 96,909	\$ 27,900	\$ 19,255	\$ 110,331	\$ 46,164	\$ (64,167)
Editor/Copywriter	4430	\$ -	\$ -	\$ 75,837	\$ 79,255	\$ 57,500	\$ 56,601	\$ 133,337	\$ 135,856	\$ (2,519)
Development	4440	\$ -	\$ -	\$ 20,731	\$ 84,909	\$ 8,453	\$ 7,530	\$ 29,184	\$ 92,439	\$ 63,255
Alumni Relations & Development	4445	\$ -	\$ -	\$ 58,277	\$ 79,255	\$ 18,336	\$ 17,230	\$ 76,613	\$ 96,485	\$ 19,872
Annual Fund	4450	\$ -	\$ -	\$ 130,862	\$ 145,676	\$ 25,313	\$ 25,000	\$ 156,175	\$ 170,676	\$ 14,501
Advertising & Publications	4460	\$ -	\$ -	\$ 125,043	\$ 125,962	\$ 353,350	\$ 339,650	\$ 478,393	\$ 465,632	\$ (12,761)
Web Maintenance	4470	\$ -	\$ -	\$ 89,238	\$ 94,390	\$ 9,250	\$ 7,787	\$ 98,488	\$ 102,177	\$ (3,689)
LIBRARY Campaign	4480	\$ -	\$ -	\$ 97,510	\$ 67,802	\$ 26,370	\$ 22,722	\$ 123,882	\$ 90,524	\$ (33,358)
MUSKOKA Campaign	4495	\$ (166,337)	\$ -	\$ 209,874	\$ -	\$ 82,200	\$ 25,000	\$ 125,737	\$ 25,000	\$ (100,737)
Subtotal		\$ (176,337)	\$ (86,000)	\$ 2,953,367	\$ 2,875,782	\$ 1,424,369	\$ 1,046,219	\$ 4,201,419	\$ 3,836,001	\$ (365,418)
Vice-President, Administration and Finance										
Human Resources	4100	\$ -	\$ -	\$ 331,100	\$ 339,388	\$ 55,500	\$ 54,000	\$ 386,600	\$ 393,388	\$ (6,788)
Facility & Administrative Support Services	4120	\$ (1,700)	\$ (1,500)	\$ 712,775	\$ 745,900	\$ 350,100	\$ 220,600	\$ 1,052,875	\$ 966,500	\$ (86,375)
Print Plus	4125	\$ (261,000)	\$ (250,500)	\$ 162,070	\$ 114,239	\$ 20,017	\$ 14,220	\$ 317,611	\$ 243,237	\$ (74,374)
Finance Office	4130	\$ -	\$ -	\$ 642,938	\$ 610,595	\$ 224,520	\$ 194,220	\$ 125,590	\$ 57,959	\$ (67,631)
Technology Services	4140	\$ (8,500)	\$ (5,000)	\$ 1,152,570	\$ 1,668,217	\$ 37,620	\$ 28,620	\$ 680,558	\$ 639,216	\$ (41,342)
Mobile Computing	4145	\$ (1,099,800)	\$ (296,250)	\$ 304,648	\$ 1,021,551	\$ 548,650	\$ 868,827	\$ 1,692,720	\$ 2,532,044	\$ 839,324
Plant - Direct	4150	\$ (560,000)	\$ (568,600)	\$ 195,125	\$ 190,349	\$ 841,705	\$ 14,000	\$ 46,553	\$ (179,669)	\$ (228,252)
Plant - Direct Monastery	4153	\$ -	\$ -	\$ 23,400	\$ 21,720	\$ 92,700	\$ 87,800	\$ 677,125	\$ 967,349	\$ 290,224
Plant - Direct Brentford	4154	\$ (163,975)	\$ (163,975)	\$ -	\$ -	\$ 328,475	\$ 241,700	\$ 16,100	\$ 109,520	\$ (6,580)
Plant - Direct Brantford	4155	\$ (5,000)	\$ (12,000)	\$ 40,000	\$ 42,995	\$ 234,600	\$ 241,700	\$ 269,600	\$ 272,695	\$ (8,095)
Plant - Shared	4160	\$ -	\$ -	\$ -	\$ -	\$ 40,511	\$ 32,443	\$ 40,511	\$ 32,443	\$ (8,068)
Administration	4170	\$ (28,918,620)	\$ (28,612,493)	\$ 3,150	\$ -	\$ 2,610,796	\$ 2,715,228	\$ 2,610,796	\$ 2,715,228	\$ (104,432)
Datatel Installation	4180	\$ -	\$ -	\$ 277,667	\$ -	\$ 517,500	\$ 411,000	\$ 795,167	\$ 411,000	\$ (384,167)
Financial Aid	4330	\$ (583,739)	\$ (713,739)	\$ 292,088	\$ 282,128	\$ 1,448,466	\$ 1,560,411	\$ 1,156,815	\$ 1,128,800	\$ (28,015)
Subtotal		\$ (31,601,734)	\$ (30,624,062)	\$ 4,436,225	\$ 4,348,600	\$ 10,070,976	\$ 10,791,524	\$ (17,094,533)	\$ (15,483,938)	\$ (1,610,955)
Director of Student Affairs										
Placement Services	4300	\$ (10,000)	\$ (10,000)	\$ 209,693	\$ 224,336	\$ 73,250	\$ 61,650	\$ 272,943	\$ 275,966	\$ (3,043)
Counseling	4305	\$ (6,000)	\$ (6,000)	\$ 146,054	\$ 157,034	\$ 19,888	\$ 15,738	\$ 165,942	\$ 172,772	\$ (6,830)
International Office	4310	\$ -	\$ (22,500)	\$ 173,322	\$ 187,482	\$ 41,928	\$ 39,428	\$ 215,250	\$ 204,410	\$ (10,840)
International Projects	4325	\$ (127,000)	\$ -	\$ 7,500	\$ 1,600	\$ 92,250	\$ 21,120	\$ (27,250)	\$ 22,720	\$ (49,970)
Athletics	4340	\$ (253,220)	\$ (250,000)	\$ 86,172	\$ 89,325	\$ 253,300	\$ 274,030	\$ 86,252	\$ 112,355	\$ 26,103
Varsity Hockey	4345	\$ -	\$ -	\$ -	\$ 122,000	\$ -	\$ 3,000	\$ -	\$ 125,000	\$ (125,000)
Athletic Complex	4350	\$ (202,000)	\$ (208,000)	\$ 114,887	\$ 120,832	\$ 146,500	\$ 146,000	\$ 59,387	\$ 58,832	\$ (555)
Special Needs	4360	\$ (284,920)	\$ (267,598)	\$ 269,325	\$ 216,686	\$ 24,300	\$ 18,521	\$ 8,705	\$ (32,411)	\$ (41,116)
Learning Disabilities	4370	\$ (1,000)	\$ (60,215)	\$ 13,000	\$ 89,435	\$ 5,650	\$ 40,559	\$ -	\$ 30,820	\$ (30,820)
LOFT Special Project	4375	\$ (68,650)	\$ (50,759)	\$ -	\$ -	\$ 311,977	\$ 6,400	\$ 381,025	\$ 318,377	\$ (62,648)
Academic Counselling	4380	\$ -	\$ -	\$ 350,605	\$ 7,746	\$ 30,420	\$ 30,200	\$ -	\$ 37,945	\$ (7,945)
New Student Orientation (NSO)	4395	\$ (952,790)	\$ (875,072)	\$ 1,785,840	\$ 1,924,634	\$ 780,841	\$ 672,795	\$ 1,613,891	\$ 1,722,358	\$ (108,467)
Subtotal		\$ (57,131,875)	\$ (58,225,502)	\$ 40,560,343	\$ 42,287,125	\$ 17,348,968	\$ 17,501,123	\$ 777,436	\$ 1,562,746	\$ (785,310)

COST CENTRES REVIEWED BY VPW WITH DEANS/MANAGERS
 NEW COST CENTRES AND REALLOCATIONS FOR 2009-10 REFLECT NEW STRUCTURES AND PROGRAMS AS AT MARCH 31, 2009
 IN YEAR-NET REVENUE AND EXPENDITURE REDUCTIONS
 RESERVE DRAWDOWN TBD AT APRIL 30, 2010
 \$XXXXXX
 \$(XXXXXX)



**NIPISSING UNIVERSITY
BUDGET SUMMARY REPORT**

GL ACCOUNT NUMBER	DESCRIPTION	2007-08	2008-09	2009-10	VARIANCE
Class 4	Operating Revenue	\$ (53,757,838)	\$ (57,689,325)	\$ (58,225,502)	\$ (536,177)
Class 6	Salaries, Wages and Benefits	\$ 37,132,112	\$ 41,173,092	\$ 42,287,125	\$ 1,114,033
Class 7	Operational Supplies & Services	\$ 10,305,309	\$ 10,751,602	\$ 10,001,926	\$ (749,676)
Class 8	Academic Supplies & Services	\$ 5,223,696	\$ 5,214,458	\$ 5,206,102	\$ (8,356)
Class 9	Other Costs	\$ 1,111,065	\$ 1,366,957	\$ 1,282,065	\$ (84,892)
Class 11	NUSAC Financing Payments	\$ 454,800	\$ 454,800	\$ 501,700	\$ 46,900
Class 12	Repairs & Contingency (.86%)	\$ 285,050	\$ 76,341	\$ 509,330	\$ 432,989
Class 13	Mid Year Net Budget Adjustments	\$	\$ (611,000)	\$	\$
		\$ 754,194	\$ 736,925	\$ 1,562,746	\$



- Salaries, Wages and Benefits
- Operational Supplies & Services
- Academic Supplies & Services
- Other Costs
- NUSAC Financing Payments
- Repairs & Contingency (.86%)
- Mid Year Net Budget Adjustments

Nipissing University
Summary of All Units
For the Twelve Months Ending April 30, 2010

	2007-08 Actual	2008-09 Budget Original	2009-10 Budget Original
REVENUE			
Student Fees			
Tuition-Fulltime	\$15,782	\$16,854	\$18,063
Tuition-Parttime	5,595	5,887	6,502
Application Fees	442	400	425
Incidental Fees	1,388	1,733	1,914
Fees For Service	421	243	504
Total Student Fees	23,628	25,117	27,408
Other Revenue			
Other Income	607	758	847
Ancillary Revenue	2,662	2,397	1,808
Total Other Revenue	3,269	3,155	2,655
Provincial Grants			
Base Grants	16,604	14,293	18,363
Northern Grants	1,871	1,871	1,871
Performance Funding	348	348	284
Program Adjustment Funding		1,352	2
Enrollment Accessibility - UG	2,702	3,495	3,563
Quality Assurance Fd Pre 2005	650	650	280
QIF Advancing Quality Fund	1,573	3,415	
General Quality Fund	730	742	742
Differentiation Grant	535	535	535
Research Overhead Infrastructu	12	12	14
Municipal Tax Grant	288	285	285
Tuition Compensation - MTCU	422	476	
Special Needs Grant	307	282	290
Native Grants	83	83	83
Facilities Renewal Grant	77	275	284
Womens Campus Safety	15	15	15
Provincial Bursary Grants	525	584	886
Special Grant Revenue	9	15	6
Total Provincial Grants	26,751	28,728	27,503
Miscellaneous Revenue			
Interest Income	786	525	475
Federal Grants	176	163	185
Total Miscellaneous Rev	962	688	660
TOTAL REVENUE	\$54,610	\$57,688	\$58,226

Nipissing University
Summary of All Units
For the Twelve Months Ending April 30, 2010

	2007-08 Actual	2008-09 Budget Adjusted	2009-10 Budget Final	Variance
EXPENSES				
Salaries, Wages and Benefits				
Salaries-Faculty Release Time	\$5	\$145	\$32	(\$113)
Faculty Salaries-Fulltime	14,203	17,703	18,582	879
Faculty Salaries-Parttime	4,807	4,704	4,956	252
Faculty Benefits	3,152	4,244	4,357	113
Admin Salaries-Fulltime	5,892	5,758	6,002	244
Admin Salaries-Parttime	7	61	21	(40)
Admin Benefits	1,032	1,252	1,348	96
Support Staff Wages-Fulltime	3,640	4,264	4,380	116
Support Staff Wages-Parttime	259	364	359	(5)
Support Benefits	784	977	1,034	57
Contract Wages	675	1,033	586	(447)
Contract Benefits	61	117	53	(64)
Student Wages	415	489	520	31
Student Benefits	21	27	27	
Canadore Labour Charge	24	35	30	(5)
Total Salaries, Wages and Benefits	34,977	41,173	42,287	1,114
Other Employee Expenses				
Moving	90	129	106	(23)
Travel - Fulltime	493	624	599	(25)
Travel - Parttime	306	378	339	(39)
Training and Other Emp Expenses	529	557	475	(82)
Total Other Employee Expenses	1,418	1,688	1,519	(169)
Plant and Operating Expenses				
Office Expenses	1,162	969	871	(98)
Bank Expenses	184	315	311	(4)
Professional Fees	199	315	180	(135)
Institutional Fees	125	142	141	(1)
Publications and Advertising	478	575	548	(27)
Research	199	228	299	71
University Promotion	404	346	220	(126)
Plant	3,478	4,089	4,481	392
Operational Supplies	1,536	1,612	945	(667)
Repairs and Renovations	213	472	487	15
Total Plant & Operating Expenses	7,978	9,063	8,483	(580)
Academic and Student Expenses				
Student Expense	652	597	667	70
Student Recruiting	333	280	197	(83)
Athletics - Intermural	180	135	141	6
Athletics - Varsity	80	77	89	12
Scholarships	236	541	551	10
Provincial Bursaries	550	579	804	225
Institutional Student Aid	964	912	870	(42)
Library Purchases	824	795	690	(105)
Department Expenses	885	1,143	1,045	(98)
Dept Head Allowance	127	158	153	(5)
Total Academic and Student Expenses	4,831	5,217	5,207	(10)
Other Expenses				
Miscellaneous Expense	259	320	418	98
Furniture & Equipment	5,225	963	864	(99)
Capital Projects	192	455	502	47
Contingency	141	(451)	509	960
Total Other Expenses	5,817	1,287	2,293	1,006
TOTAL EXPENSES	55,021	58,428	59,789	1,361
NET REVENUE/(DEFICIT)	(\$411)	(\$740)	(\$1,563)	(\$823)