



**BUDGET PROCESS
&
2010-2011
FINAL BUDGET**

PRESENTED TO:

UMG & PRESIDENTIAL ADVISORY COMMITTEE -
MAY 2010

AUDIT AND FINANCE - MAY 19, 2010

STAFF - MAY 2010

BOARD OF GOVERNORS - JUNE 3, 2010

SENATE - JUNE 4, 2010

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FINAL 2010-11 BUDGET PROCESS, STEPS AND HIGHLIGHTS

Preamble: As Vice President Finance and Administration responsible for the preparation and development of the annual operating budgets of the University, the following information is provided as a summary of the budget process undertaken for the 2010-11 academic year and the guiding principles used in its compilation. The budget is forwarded for final approval of the Board at its June meeting.

Guiding Principles:

- The budget must be balanced such that planned expenditures do not exceed expected revenues
- A degree of conservatism must be incorporated into the budget to reduce risk of year-end deficits by including expected cost increases, emergency reserves and provision for revenue shortfall
- One-time short term funds must not be used to cover ongoing expenditures
- Unrestricted bequests and endowments are not to be used for operating purposes
- The budget must respect generational neutrality (revenues or expenditures should not be postponed for future generations of students to assume)
- Sufficient provision must be made in each of the general operating fund and ancillary fund budgets for alterations and renovations to the physical plant and grounds and for the replacement value of facilities and equipment
- There should be an appropriate balance maintained among all areas of the University
- All budget holders are responsible and accountable for the effective management and control of funds

Overview:

A projected deficit of approximately \$2.5M per year for the next two fiscal years (2010- 2012) was anticipated based on marginal amounts of additional or new revenues being received from the government and assuming that no major changes were to be made to our current expenditure base. As a result, the University executive team committed to the Board to address the expected financial gap by providing an operational and academic plan that would minimize the growing structural deficit and work toward a balanced budget. After extensive work by all areas of the University, the deficit budget for 2010-11 being proposed is (\$747,500).

The senior management and Board recognized that the shortfall between revenues and expenditures was large and that steps needed to be taken immediately, with continued vigilance for the next two fiscal years. In addition, choices made to address the gap must not seriously affect our capacity to operate over the long term. To address the projected deficit, the academic and service units were asked to recommend changes to operations and structures, suggest academic delivery changes and focus on recruitment and retention activities that will assist the financial situation over the next two fiscal years. The University must transition to a new Ontario system reality and requires time to explore ways of providing quality education using new and different delivery models.

The financial gap we are currently facing is mainly due to the following factors:

- Salary, pension and benefit escalations continue to outstrip allowable tuition increases,
- grant revenue increases are subject to provincial revenues and have been affected by the weaker economy,
- our ability to generate new revenue streams takes time and strategic thought,
- implementation of curriculum changes takes more than one academic cycle,
- mounting of new attractive programming takes too long from idea, through approval process, to implementation to help with short term financial results,
- the University is experiencing a flattening of its growth trajectory,

- stiffer competition, geographic location and financially needy students who cannot afford to attend Universities “away” from home affect enrolment targets,
- The University has been experiencing growing rates of attrition and finally,
- Nipissing University has less opportunity to leverage faculty resources and achieve a critical mass in many of the classes offered due to both physical space constraints, scheduling and the number of course options available.

The challenge is therefore quite significant but can be ameliorated over a two year period. Nipissing staff and faculty are resilient, innovative and the University is small enough to be creative, flexible and nimble.

Process for 2010-11 budget finalization:

Faculties and Departments were asked, with direction from the relevant Vice Presidents and the President, to do the following:

- The departments, areas, and faculties were asked to remove any one-time items in their budgets, and to provide suggestions to contribute to an overall University wide 5% annual net reduction in the global expenditure base.
- The major challenge and the ultimate goal was to find ways to accomplish this without affecting the incoming revenue base (FTE’s) and external funding potential (BIU’s/Tuition/grants), while maintaining the core fabric of the University and core services and offerings to the students.
- Areas were asked to recommend immediate reductions or delays in expenditures, administrative or procedural efficiencies, restructuring initiatives, revenue generating ideas, academic delivery and curriculum changes, and ideas for enrolment increases, improved retention strategies and new external grant possibilities.
- To ensure the 2009-10 year did not end in a serious financial deficit that would carry forward to the 2010-11 fiscal year, expenditure restraint began shortly after the 2009-10 mid-year review (Nov. 2009). Results of these measures are pending but we should see the gap in the 2009-10 budget narrowed in order to balance the budget.
- If the 2009-10 year ends without a serious carryover deficit and if the results of the 2010-11 preliminary 5% budget target is achieved, any new announcements from the government such as a the commitment to full funding of BIU values for all growth in the system, would then allow for some reinvestment in strategic initiatives, staff and capital requirements.
- Meetings occurred with the VPs and the President to analyze the strategies put forward in order to assist with narrowing the revenue and expenditure gap.
- Management has committed to undertake any further reasonable actions necessary to moderate or reduce any deficit before April 30, 2011 if actual September 2010 registrations do not meet the enrolment projection assumptions for the recommended 2010-11 budget.
- A January 2011 intake will be undertaken to moderate attrition and improve retention.
- The February 1, 2011 audit count will help establish what further actions may be required before year end.

Ten steps taken to reduce deficit and prepare the 2010-11 budget:

- 1- Chairs, Managers, Deans, VP's, President: Reviewed adjusted base budgets in all cost centre accounts and moved funds within cost centres to appropriate areas of spending based on 08/09 actual year end balances, past trends, actual expenditures to date in 2009-10 and expectations for the next year's 2010-11 spending plans and priorities.**
- 2- Corrected and confirmed personnel allocations within the departments and program areas. Deans and Directors consulted with Chairs and Managers and Human Resources to ensure all continuing FT positions and contract positions are identified and accounted for. Contractually obligated increases are included.**
- 3- Collected information for any mandatory or critical net new staffing requirements. Considered enrolment projections for each year of existing programs. Reviewed any new personnel being recommended for approval. Committed to maintaining only critical limited term, contract or part-time personnel required to deliver growing programs and services with pressure points. Any new positions approved by executive team will be budgeted using an average salary base for the level of appointment expected. Positions recommended for approval must still follow the internal and advertising processes in place.**
- 4- Reviewed any new strategic initiatives identified for consideration as funds become available. Prioritized for implementation in light of: strategic growth, opportunities cross disciplinary efficiencies, College partnership opportunities, and shoring-up of weaknesses or the probability of generating University efficiencies.**
- 5- The only expenditure increases to base funding were as a result of compelling reasons such as: mandatory legislation or legal requirements, previous contractual commitments, licensing requirements, or where there is little or no discretion in the spending of the identified amounts. Where possible, if items were a priority to an area, the new expenditures were provided for through reallocated dollars within the existing cost centre or division to best ensure the item could be funded.**
- 6- The budget elements recommended through the above processes were consolidated through the VP Finance & Administration office and the dollar requirements for net new staffing recommended at the end of the executive review process were included to determine the net position of the University. In addition, only new academic initiatives anticipated to attract net new revenues to the institution in 2010-12 were input to the budget as one amount (\$\$) for further redistribution by the VPAR pending the Sept. enrolment confirmation. No new significant capital requests (with the exception of PC and lab renewals) will be budgeted for unless they can be funded through special funding, campus renewal or facilities renewal funds or by exceeding the enrolment targets. Infrastructure and emergency issues will be addressed as required through contingency funds.**
- 7- The recommended 2010-11 budget status is planned to be presented to UMG and various groups throughout the May-June period. The executive team will continue to monitor enrolment projections, refine positions and initiatives recommended, in concert with advancing strategic initiatives and announcements from MTCU and in concert with the University's April 2010 year-end results.**
- 8- The executive team will review the major assumptions with the Audit and Finance Committee and the Chair of the Board : projected 2010-11 enrolment assumptions, 2010-11 tuition fee increases; recommendations for any areas of expenditure increases, new initiatives being recommended, the risk factors inherent in the budget components, the actions required in-year if results or assumptions are not as anticipated; net staff complement increases/decreases, and the final recommended budget package for 2010-11. [2009-10 \$1.562M budgeted deficit with commitment to reduce to (\$737,746) by year end through**

various initiatives].

- 9- Presentations will be made to the following groups: UMG and Presidents Budgetary Advisory Committee (May 2010) for final review, a detailed full budget package to Audit and Finance committee (May 19, 2010), summary packages to Senate and staff for information purposes (June 4, 2010) and to the Board on June 10, 2010 for final approval.
- 10- Recommendation to approve the 2010-11 operating budget will occur at the Annual Board Meeting on June 10, 2010, and will include a motion to approve the detailed Budget package, inclusive of tuition and ancillary fees. Distribution of detailed cost centre packages to UMG, department heads and chairs will follow Board approval.

Highlights:

Any Items Selected to add to the base budget must advance the Strategic Goals Outlined in one or more of the following ways:

- Enhance student experience
- Increase enrolment
- Generate new revenue streams
- Build growth and longer term viability
- Enhance academic programs and research capacity
- Improve learning resources and facilities
- Develop or sustain people and structures
- Enhance university profile.

Recommendations for 2010-11 Budget Expenditures, New Initiatives, Capital items and Net New Positions

Items or initiatives may be selected if, for example, they are:

- Identified as priorities for departments in fulfilling commitments, advancing plans, filling gaps or needs
- Necessity items -no choice, must do (MTCU, mandated fees, legal requirements, contractual commitments)
- Requirements for technology changes, upgrades, maintenance, urgent institutional needs, emergency planning initiatives
- Repairs, replacements, break downs
- Risk management items (health and safety)
- Items that move the new strategic plan or academic master plan forward
- Capacity building or infrastructure underpinnings required for future growth or stability
- Granting as many sabbaticals as warranted within the context of the program requirements and the financial envelope available

How are the University's Academic Operations Funded?

Revenues:

- Two major sources: Tuition from students and Grants from the Ministry.
- Timing and amounts of government grants continue to be uncertain in various operating envelopes, and are dependent on growth in the system, our share of the growth (FTE's/BIU's) and the revenues available to the Ministry from a provincial perspective.
- Tuition will be increased by the maximum allowable under MTCU guidelines for 2010-11. Because tuition was frozen for a number of years, the Nipissing undergraduate tuition for Arts and Science continues to be well below the average of all other Universities (approx. \$525 less). We continue to play catch-up and the gap will widen if other Universities continue to take the maximum annual increases allowed as well. Any current increase in tuition will not make up for the number of years tuition was frozen.
- Costs continue to escalate at a greater pace than inflation and allowable tuition increases (EI and CDI /PTR/grid/scale movements and promotions average 5-6% annually). Differentiated staffing models must be explored and adopted. The public constraint act will provide some marginal reduction in this rate of increase for a 2 year period, but longer term, the issue will still remain if tuition is capped.
- The tuition clawback and student access guarantee program remain in place thus reducing the full value of tuition received by the institution to cover rising academic delivery costs. An additional 10% of the tuition increase is now required as announced by the government on March 24, 2010. The impact of the new Student Access Guarantee requirements on Nipissing remains unpredictable but student financial need continues to increase based on the student population that Nipissing attracts and serves.
- The budget is based on an optimistic enrolment expectation of 850 first year students and an intake of 85 first year nursing students for 2010-11, for an overall funded undergraduate FTE count of 3890 (November 1 & February 1 count dates) and a total of 5400 FTE which includes Masters, AQ and nursing students. Consecutive Education is forecast to see a significant drop due to market changes, and we have projected fewer than in 2009-10 fiscal for an overall FTE count of 680 FTE at both audit dates. The Masters programs are expected to accommodate 72 FTE (Full and PT) Masters students: 46 Masters of Education students , 16 students in the FT Masters of History, and an expected intake of 10 students in the Master of Mathematics program for 2010-11. The university has estimated grant funding based on at total of 6283 (Graduate 280 and UG 6003 BIU's, and assumes full funding of all BIU's. Anything less or discounted BIU's), will mean less grant revenue to cover planned expenditures. (See enrolment projection spreadsheet for details).
- Nipissing's continued movement on the strategic objective of providing more honours programs is expected to assist our number of basic income units slightly, and help make the University more competitive on a financial basis with other Universities (higher overall BIU mix) over the longer term.
- Student retention remains critical. Nipissing's performance statistics for retention continue to deteriorate and it is much more expensive to recruit a new student than it is to try to help retain a current student. We must make an extra effort in terms of

retention initiatives in first and second year. Early identification of students struggling is critical for 2010-11 as the number of students that succeed have a 4-year effect on the institution. Attrition also affects our performance funding from the Ministry.

Expenditures:

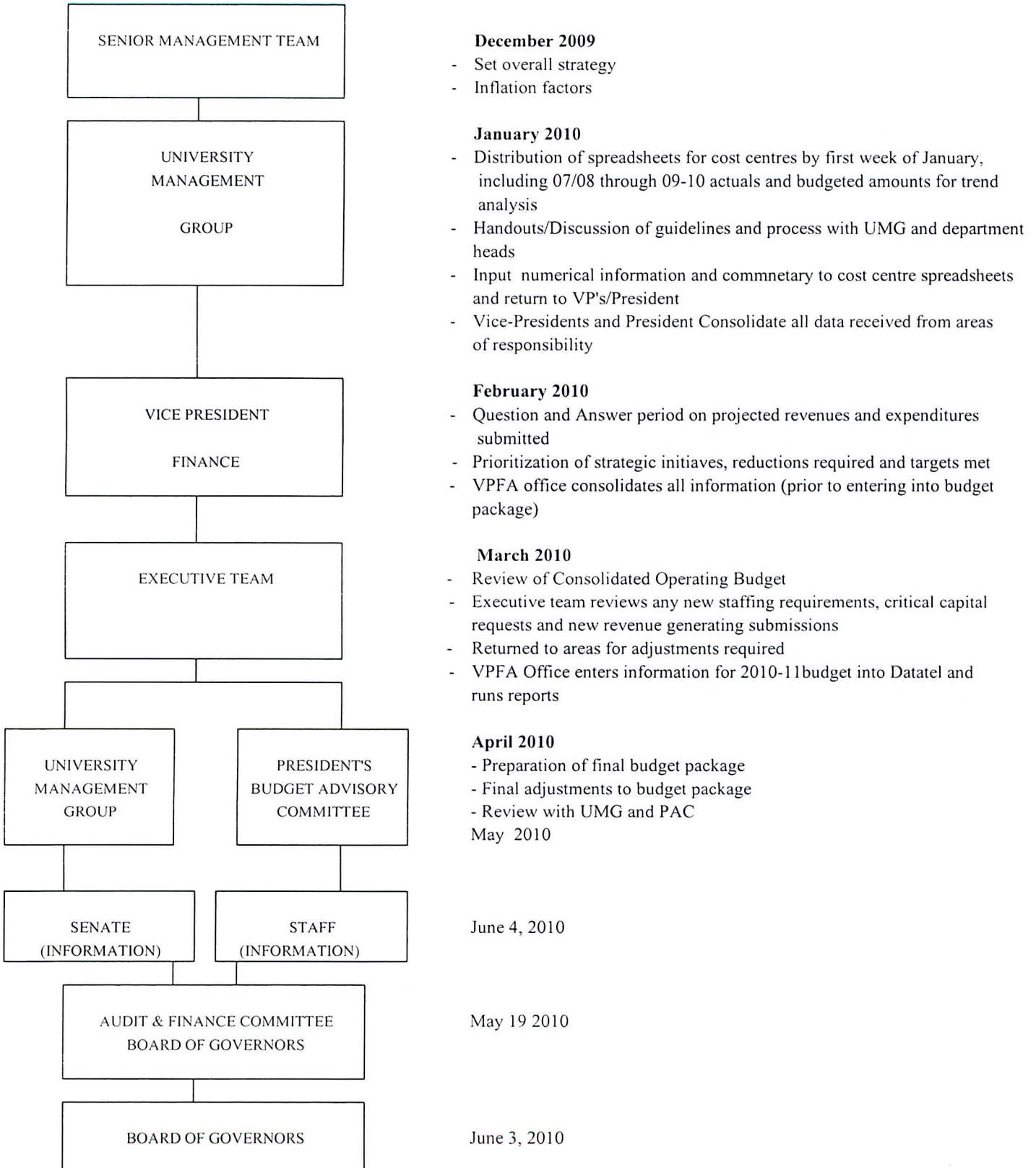
- The projections assume an increase in the amount of financial aid for tuition assistance but based on the guidelines and direction from government on the Student Access Guarantee, this may prove to be underestimated. Given our high percentage of OSAP eligible students, and a constrained economy, this assistance is quite costly for Nipissing. Scholarships for students with excellent marks and bursaries continue to increase and are in excess of our endowment/donation capacity. The income earned on existing endowment funds has decreased significantly with the global economic downturn, reduced interest rates and the correlated market effects. Projected 2010-11 financial assistance expenditures for scholarships, provincial bursaries, Schulich Scholarships and matching funds, institutional financial aid, student supported work placements and services are included in the budget in the amount of \$2.8M for the upcoming year.
- The University adjusts to enrolment variations by maintaining a portion of its employment base in flexible positions. This also allows the University to adjust to funding variations over the long term within the constraints of the collective agreements.
- The overall impact on the 10/11 budget of pension benefits is approximately \$3.954 (\$3.876M in 2009-10). Increases in costs for pension and benefits are expected to escalate at approx. 2% for staff complement, usage and price increases.
- The employer and employee group benefits contributions (non-optional) for 2010-11 is estimated to be \$2.126M (\$2,105,134 2009-10). The estimated employee contributions are \$425,000 (\$421,062 2009-10).
- Nipissing University has an expected expenditure base for salaries, wages and benefits of \$44.724M (\$42.406 in 2009-10, \$41.1M in 2008-9, \$37.1 M in 2007-8, \$32M in 2006-7, \$28.4 M 2005-06).
- Nipissing needs to continue to achieve good average class sizes across all years to leverage the current committed human resources as effectively as possible. The academic areas will also need to continue to review the faculty annual reports and ensure that the research outcomes and increased funding expected from the 3/2 teaching workload benefits are being achieved. The faculty workload transition plan will have been fully implemented this year and will need to be reviewed for achievement of goals.
- Utilities; Gas, Heat, Light, AC, Water, Electricity and snow removal have been budgeted very conservatively and increased based on last year's results (warm winter/low prices). Rates are expected to increase by an average of 4% this year, on all three campuses and at Monastery Hall. The Nipissing Community can help cost containment by becoming more energy conscious--Utilities (E/L/W/G/AC) are a very large expense for the institution and can vary significantly due to external forces beyond our control.

- **Budgeted Repairs, Maintenance, renovations and service costs will only be done if they can be funded by facilities renewal funds received (\$289,000*40%). The Ministry announced a 40% cut to this pool of funds for 2010-11. Deferred maintenance and infrastructure improvements (capital) will need to be funded from campus renewal funds received, or debt or contingency where needed.**
- **Major capital projects such as the Active Learning and Physical Health Research Centre and the Learning Library will continue to be funded from a combination of debt, reserves, fundraising, year-end surpluses (if any), one-time-only amounts received from MTCU and targeted grants, when available.**
- **Everyone can help by looking for new revenue opportunities, applying for external grants, continuing to be very cost conscious, spending carefully, implementing best practices, sourcing best prices and thinking of better, more efficient and effective ways to achieve the long term goals of the institution. Ideas are always welcome and community input may be forwarded to the Vice President Academic & Research or the Office of the Vice President Finance and Administration for further consideration.**

QUICK FACTS
2010-11 Budget inclusions and comparisons

| | 2009-10 | 2010-11 | Dollar change | % change | Comments |
|--|--|---|---------------|----------|---|
| Revenues | \$58,344,497 | \$63,308,699 | \$4,964,202 | 8.51% | Maximum tuition increases and full funding of student growth |
| Salaries and Benefits Total | \$42,406,001 | \$44,724,022 | \$2,318,021 | 5.47% | PTR, CDI and collective agreement requirements honoured and includes net new staffing |
| Operating Expenditures Total: | \$17,212,842 | \$19,332,177 | \$2,119,335 | 12.31% | Reflects escalation of operating costs, new initiatives fund and 1.45% contingency and increased financial aid |
| Overall net increase in total expenditures yr/yr | \$59,618,843 | \$64,056,199 | \$4,437,356 | 7.44% | Includes a \$2.56M increase in compensation costs for all employee groups, \$2.2M increase in academic and student expenditures (aid) |
| Overall net operating budget improvement as a % of 2009-10 revenues | | | \$526,846 | 1.4% | Improvements are a net result of increased revenues, commitments from government for full funding of growth, assumption of meeting enrolment targets and implementation of academic/program delivery changes (# sections & courses offered, improved retention and recruitment) |
| Net budgeted deficit | (\$1,562,746) | (\$747,500) | \$815,246 | | Provides opportunity to proceed with activities and a commitment to address the deficit in-year if enrolment targets are not met |
| Budgeted Enrolment Target-FTE | 5381 | 5400 | 19 | | Small increase due to reduction in Education numbers |
| Budgeted BIU's | 6484 | 6283 | (201) | (3.09%) | Decrease due to education numbers |
| Positions requested | 58.46 | 33.08 | (25.38) | | Includes all areas requesting additional staff |
| Net additional Positions Recommended to be included in budget | 20 | 17.26 | (2.74) | | Includes growth requirements, LTA to TT conversions for stability in program areas, Schulich requirements and strategic priority areas |
| Sabbatical Approved | 11 FTE 4 @ 6 months 9 at 12 months | 15 FTE 4 @ 6 months 13 at 12 months | +4 | 18% | 2 deferred |
| Limited Term appointments | 37 | 30 | (7) | | Reduction in # of LTA's as a result of conversions to TT, # of course section offerings and course master changes |

**NIPISSING UNIVERSITY
BUDGET SCHEDULE
2010-2011**



Enrolment Projections for 2010-11

| Year | 2005 | % | 2006 | % | 2007 | % | ACTUAL 2008-9 | % | Projected 2009-10 | ACTUAL Audit Date 2009-10 | Inc (dec) over previous year | Projected audit date #s 2010-11 |
|---|-------------|------|-------------|-----|-------------|------|------------------|------|----------------------|---------------------------------|---------------------------------------|---------------------------------------|
| Year 1 Flow Rate | 824 | 95% | 793 | 91% | 905 | 89% | 935 | 90% | 900 | 848 | 90% | 850 |
| Year 2 Flow Rate | 798 | 103% | 784 | 94% | 718 | 102% | 804 | 102% | 842 | 845 | 92% | 766 |
| Year 3 Flow Rate | 903 | 50% | 820 | 47% | 735 | 58% | 729 | 57% | 788 | 741 | 57% | 779 |
| Year 4 Flow Rate | 259 | | 452 | | 386 | 3% | 429 | 14% | 437 | 413 | 14% | 420 |
| Year 5 (Con Ed) | | | | | | | 13 | | 60 | 53 | | 100 |
| FT ARTS, SCIE, BUS, PHED, CON ED | 2784 | | 2849 | | 2744 | | 2910 | | 3027 | 2900 | 15 | 2915 |
| FTE conv | 0.91 | | 0.89 | | 0.89 | | 0.87 | | 0.88 | 0.91 | | 0.91 |
| FT FTE - ARTS, SCIE, BUS, PHED, CON ED | 2538 | | 2531 | | 2442 | | 2540 | | 2664 | 2643 | 9 | 2653 |
| PT FTE TOT ARTS, SCIE, BUS, CON ED | 298 | | 305 | | 324 | | 319 | | 315 | 358 | -43 | 315 |
| FT EDUC | 728 | | 848 | | 710 | | 805 | | 680 | 701 | -21 | 680 |
| FTE conv | 1.03 | | 1.04 | | 1.04 | | 1.03 | | 1.03 | 1.03 | 0 | 1.03 |
| FT FTE TOT - EDUC | 752 | | 879 | | 723 | | 827 | | 700 | 722 | -22 | 700 |
| PT FTE TOT EDUC | 16.5 | | 18 | | 14 | | 12 | | 12 | 11 | 1 | 12 |
| CC EDUC FTE - Brant | 101 | | 142 | | 140 | | 160 | | 200 | 174 | 36 | 210 |
| SUBTOTAL FUNDED UG FTE ONLY | 3706 | | 3875 | | 3643 | | 3858 | | 3891 | 3908 | -18 | 3890 |
| MED/MA FTE | 357 | | 233 | | 207 | | 239 | | 280 | 276 | 4 | 280 |
| GR-TOTAL FUNDED FTE UG +GRADUATE | 4063 | | 4108 | | 3850 | | 4097 | | 4171 | 4184 | -14 | 4170 |
| NON FUNDED FTE | | | | | | | | | | | | |
| AQ FTE'S | 964 | | 1068 | | 1053 | | 1063 | | 1000 | 1057 | -57 | 1000 |
| NURSING FTE'S Funded through Canadore | 141 | | 162 | | 170 | | 202 | | 210 | 230 | 0 | 230 |
| SUBTOTAL UNFUNDED ACTIVITY | 1105 | | 1230 | | 1223 | | 1265 | | 1210 | 1287 | | 1230 |
| GRAND TOTAL OF FTE (funded and non-funded) | 5167 | | 5338 | | 5072 | | 5362 | | 5381 | 5471 | -71 | 5400 |
| Eligible Total BIU's per enrolment audit reports- Graduate and UG | 5820 | | 6087 | | 5745 | | 6456 | | 6484 | 6389 | -106 | 6283 |
| RATIO BIU/FTE - excluding Consecutive Ed & Brantford and Graduate | 1.40 | | 1.39 | | 1.42 | | 1.40 | | 1.47 | 1.40 | | 1.40 |
| Projected BIU- under grad | | | | | | | 6217 | | 6204 | 6113 | -110 | 6003 |
| Projected GRADUATE BIU's anticipated | | | | | | | 239 | | 280 | 276 | 4 | 280 |
| TOTAL PROJECTED BIU'S - all activity | | | | | | | 6456 | | 6484 | 6389 | -106 | 6283 |

Nipissing University
Tuition Fees & Revenue Model for 2010-11 Budget Year

Updated May 12, 2010

| Ret # | | % Max allowed For Fee Increase | ACTUAL | Budget | ACTUAL | BUDGET | Actual audit date numbers- UAR reports | PROJECTED |
|-----------|--|--------------------------------------|----------------------|----------------------|----------------------|----------------------|--|----------------------|
| | | | 2007-8 | 2008-9 | 2008-9 | 2009-10 | 2009-10 | 2010-11 |
| | Arts and Science, Concurrent Ed. and PhD. Tuition per FTE | | | | | | | |
| 1 | 1st year | 4.50% | 4,315 | 4,510 | 4,510 | 4,715 | 4,715 | 4,930 |
| | 2nd Year | 4.00% | 4,290 | 4,490 | 4,490 | 4,690 | 4,690 | 4,905 |
| | 3rd Year | 4.00% | 4,270 | 4,460 | 4,460 | 4,670 | 4,670 | 4,880 |
| | 4th year | 4.00% | 4,270 | 4,440 | 4,440 | 4,638 | 4,638 | 4,860 |
| | Blended rate - Business | 8.00% | 4,605 | 4,704 | 4,704 | 4,065 | 4,065 | 5,491 |
| | Blended rate - Computer Science | 8.00% | 4,605 | 4,704 | 4,704 | 4,065 | 4,065 | 5,491 |
| 2 | BEd Tuition per FTE | 4.50% | 5,095 | 5,325 | 5,325 | 5,565 | 5,565 | 5,815 |
| 3 | Med Tuition per FTE | 8.00% | 6,545 | 7,065 | 7,065 | 7,630 | 7,630 | 8,250 |
| 3 | Master History and Math | 8.00% | | 5,985 | 5,985 | 6,464 | 6,464 | 6,990 |
| 4 | AQ Tuition per FTE | Market | 4,465 | 4,413 | 4,413 | 4,350 | 4,350 | 4,475 |
| | (Projected after early payment discount) | | 895+865/2*5 | 883 | 883 | 895 | 895 | 895 |
| 5 | First Year A&S | | 905 | 950 | 935 | 900 | 848 | 850 |
| 6 | Second Year A&S | | 718 | 832 | 804 | 842 | 801 | 766 |
| 7 | Third Year A&S | | 735 | 674 | 729 | 788 | 741 | 779 |
| 8 | Fourth Year A&S | | 386 | 397 | 429 | 437 | 402 | 420 |
| 8b | Fifth Year A&S(Conc Ed) | | | 14 | 13 | 60 | 53 | 100 |
| 9 | Total FTE | | 2,744 | 2,867 | 2,910 | 3,027 | 2,845 | 2,915 |
| | attrition | | 0.89 | 0.93 | 0.87 | 0.88 | 0.87 | 0.91 |
| 10 | Adjusted FTE | | 2,442 | 2,666 | 2,539 | 2,664 | 2,475 | 2,653 |
| | audit dates (average) | | | | | | | |
| 11 | A&S PT | | 280 | 260 | 319 | 315 | 403 | 315 |
| 12 | BEd FT | | 710 | 735 | 805 | 680 | 701 | 680 |
| | add'l courses | | 1.04 | 1.03 | 1.03 | 1.03 | 1.03 | 1.03 |
| 13 | Adjusted FTE | | 738 | 757 | 827 | 700 | 722 | 700 |
| 14 | BEd PT | | 14 | 14 | 12 | 12 | 9 | 12 |
| 15 | M.Ed FT +PT FTE | | 69 | 43 | 50 | 50 | 73 | 72 |
| 15 | Master-History and Math FT +PT FTE | | | 10 | 10 | 12 | 16 | 26 |
| 16 | AQ+ABQ | | 1,052 | 920 | 1,063 | 1,000 | 1,000 | 1,000 |
| 17 | Nursing | | 174 | 190 | 202 | 210 | 242 | 230 |
| | TUITION REVENUE EXPECTED: | | | | | | | |
| 1*(10)+11 | Arts and Science and Professional Sc FT+PT | | 11,566,071 | 12,710,133 | 12,666,004 | 13,813,019 | 13,272,094 | 14,437,065 |
| | Nursing | | 668,221 | 796,917 | 819,918 | 871,332 | 992,696 | 1,031,916 |
| 2*(13)+14 | BEd Tuition | | 3,836,331 | 4,031,291 | 4,467,554 | 3,966,242 | 4,069,410 | 4,144,723 |
| 3*15 | Med Tuition | | 451,605 | 306,150 | 353,250 | 381,510 | 557,005 | 596,722 |
| | MA Math/History Tuition | | | | 59,850 | 77,566 | 103,421 | 181,749 |
| 4*16 | AQ+ABQ Tuition | | 4,697,180 | 4,059,960 | 4,691,019 | 4,350,000 | 4,350,000 | 4,475,000 |
| | Total Tuition revenue | | 21,219,408 | 21,904,451 | 23,057,595 | 23,459,669 | 23,344,625 | 24,867,175 |
| | Tuition assistance, scholarships, bursaries | | | | | | | |
| | Estimate of mandatory tuition assistance and student access guarantee and costs for unmet need via OSAP under new guidelines | | 1,895,000 | 1,895,000 | 1,895,000 | 1,895,000 | 1,895,000 | 2,025,713 |
| | Net Total- tuition fees | | \$ 19,324,408 | \$ 20,009,451 | \$ 21,162,595 | \$ 21,564,669 | \$ 21,449,625 | \$ 22,841,462 |
| | Net Anticipated Increase in Tuition Fees | | | | | | | \$ 1,391,837 |

** Includes expectation of 90 students in BPHE 2010-11 YEAR 1

Based on enrolment projection model dated MAY 12, 2010

RECOMMENDED TUITION RATES FOR 2010-11

May 3, 2010

All #'s
rounded up
to \$5.00
increment

**Arts and Science,
Concurrent and Phys. Ed
Tuition**

| | 2007-8 | 2008-9 | 2009-10 | % increase | 2010-11 |
|-------------------------------------|--------------|--------------|--------------|------------|--------------|
| 1st year | 4,315 | 4,510 | 4,715 | 4.5% | 4,930 |
| 2nd Year | 4,290 | 4,490 | 4,690 | 4.0% | 4,905 |
| 3rd Year | 4,270 | 4,460 | 4,670 | 4.0% | 4,880 |
| 4th Year | 4,270 | 4,440 | 4,640 | 4.0% | 4,860 |
| Business & Comp Sci 1st Year | 4,605 | 4,975 | 5,375 | 8.0% | 5,810 |
| 2nd Year | 4,435 | 4,790 | 5,175 | 4.0% | 5,595 |
| 3rd Year | 4,270 | 4,610 | 4,980 | 4.0% | 5,380 |
| 4th Year | 4,270 | 4,440 | 4,795 | 4.0% | 5,180 |
| Blended Rate used for projections | 3,516 | 3,763 | 4,065 | | 5,491 |
| Concurrent Education (per schedule) | 4,393 | 4,592 | 4,800 | 4.6% | 5,023 |
| 2nd Year | 4,625 | 4,840 | 5,056 | 4.5% | 5,287 |
| 3rd Year | 5,034 | 5,259 | 5,505 | 4.3% | 5,748 |
| 4th Year | 4,780 | 4,973 | 5,197 | 4.6% | 5,437 |
| 5th Year | 3,402 | 3,551 | 3,711 | 3.4% | 3,837 |
| Blended Rate used for projections | 4,447 | 4,643 | 4,854 | | 5,066 |

CONTINUING EDUC.

CCE (may depend on course taken, either A&S 4.5% or 8% for A&P courses)
* Does not include textbook, resource fee and incidental fees as of 2009-10

| | | | | |
|-----|-----|------------|------|------------|
| 615 | 635 | 498 | 4.5% | 520 |
| | | 540 | 8.0% | 585 |

BCommerce College Partnership program

EDUCATION

BEd Tuition per FTE

| | | | | |
|-------|-------|--------------|------|-------------|
| 5,095 | 5,325 | 5,565 | 4.5% | 5815 |
|-------|-------|--------------|------|-------------|

MASTERS EDUCATION

Full Time M.Ed

2 year FT Master's level degree (6 consecutive terms)
Fees for each of the first 6 terms

| | | | | |
|-------|-------|--------------|------|-------------|
| 2,182 | 2,355 | 2,543 | 8.0% | 2750 |
|-------|-------|--------------|------|-------------|

FT Continuing Registration Fee (Terms 6-9)
Total maximum time to completion -9 terms

| | | | | |
|--|-----|------------|--|-------------|
| | 707 | 763 | | 1000 |
|--|-----|------------|--|-------------|

Part Time M.Ed

PT Med -per course Med- per 3 credits

| | | | | |
|--|-----|------------|------|------------|
| | 707 | 763 | 8.0% | 825 |
|--|-----|------------|------|------------|

Total maximum time to completion -18 terms
PT Student Non-Continuance Fee per semester

| | | | | |
|--|--|-----------|--|------------|
| | | 75 | | 100 |
|--|--|-----------|--|------------|

MASTERS OF ARTS

**(History and Math)
Full Time**

1 Year Full time Master's level degree (3 consecutive terms)
Fees for each of the first 3 terms

| | | | | |
|--|-------|--------------|------|--------------|
| | 1,995 | 2,155 | 8.0% | 2,330 |
|--|-------|--------------|------|--------------|

FT Continuing Registration Fee (Terms 4-6)
Total maximum time to completion -6 terms

| | | | | |
|--|-----|------------|--|-------------|
| | 748 | 808 | | 1000 |
|--|-----|------------|--|-------------|

Part Time

PT Masters of Arts- History and Math-per 3 credit course

| | | | | |
|--|-----|------------|------|------------|
| | 748 | 808 | 8.0% | 875 |
|--|-----|------------|------|------------|

Total maximum time to completion -9 terms
PT Non-Continuance Fee per semester

| | | | | |
|--|--|-----------|--|------------|
| | | 75 | | 100 |
|--|--|-----------|--|------------|

**Master's Level -
Other fees:**

FT and PT Application Fee: \$50

| | | | | |
|--|--|-----------|--|-----------|
| | | 50 | | 50 |
|--|--|-----------|--|-----------|

IN SERVICE

AQ/ABQ Tuition per FTE
AQ/ABQ Tuition per COURSE

| | | | | |
|-------|-------------|--------------|------|--------------|
| 4,465 | 4,413 | 4,475 | 0.0% | 4,475 |
| 895 | (895-870)/2 | (920-895)/2 | 895 | (950-895)/2 |

INTERNATIONAL FEES:

**INTERNATIONAL FEES
Undergraduate**

1st year
2nd Year
3rd Year
4th Year

| 2007-8 | 2008-9 | 2009-10 | % increase | 2010-11 | 2011-12 |
|--------|--------|--------------|------------|--------------|--------------|
| 10500 | 11000 | 11500 | 4.5% | 12500 | 13500 |
| 10500 | 10500 | 11000 | 0.0% | 11500 | 13500 |
| 10500 | 10500 | 10500 | 0.0% | 11000 | 11500 |
| 10500 | 10500 | 10500 | 0.0% | 10500 | 11000 |

*progressively years 2/3/4/ receive same fee as first year intake starting in 2009-10

**INTERNATIONAL FEES
Graduate Rates**

MA History
MSc. Math
MSc. Environmental Sciences

| | | | | |
|--|--------------|-------|--------------|--------------|
| | 15000 | 4.50% | 15500 | 16500 |
| | 15000 | | 15500 | 16500 |

*progressively years 2/3/4/ receive same fee as first year intake starting in 2009-10

IUON Nursing Program-NEW

| | | | | |
|--|--|--|--------------|--------------|
| | | | 15500 | 16500 |
|--|--|--|--------------|--------------|

2006-2009 GRANT SUMMARY & BUDGET ASSUMPTIONS FOR 2010-11

| GRANTS SUMMARY: | ACTUALS | | | ACTUALS | | | ACTUALS | | | PROJECTED | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--|---------|---------|-----------|---------|----------------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-10 | 2010-11 | 2010-11 | 2010-11 | 2010-11 | 2010-11 | 2010-11 | 2010-11 | Source/Comment |
| Base Operating Grant | \$ 14,293,320 | \$ 14,293,320 | \$ 18,362,995 | \$ 18,831,274 | \$ 18,831,274 | \$ 18,831,274 | Table 1&8 -Operating Grants FTOT--added \$468,279 to base for per student funding at end of year | | | | | |
| Undergraduate accessibility | \$ 3,573,252 | \$ 2,702,341 | \$ 3,800,946 | \$ - | \$ 126,052 | \$ 126,052 | TABLE 2 FTOT - Assumes full funding of BIU's and same total UG FTE's | | | | | |
| Second Entry Nursing | \$ 2,088,108 | \$ 3,415,298 | \$ 468,000 | \$ - | \$ - | \$ - | Table 4 FTOT -new for second entry nursing in 2009-10. Assume same as 2010-11 | | | | | |
| Per Student Funding (unfunded BIU's) | \$ 535,300 | \$ 535,300 | \$ 535,300 | \$ 535,300 | \$ 535,300 | \$ 535,300 | OTO Pre-flow in 2007-8 for per student funding related to 2008-9 so carried forward to 08-09 | | | | | |
| Differentiation Grant | \$ 1,871,000 | \$ 1,871,000 | \$ 1,871,000 | \$ 1,871,140 | \$ 1,871,000 | \$ 1,871,000 | Table 2-Mission Related Grants | | | | | |
| Northern Grants | \$ 342,496 | \$ 348,155 | \$ 284,496 | \$ - | \$ 343,452 | \$ 284,496 | Table 2-Mission Related Grants | | | | | |
| Performance Funding | \$ 5,338 | \$ 12,306 | \$ 14,077 | \$ 13,767 | \$ 14,077 | \$ 14,077 | Note 4. Key Performance Indicators-confirmed-Table 2 FTOT Note that for 2010-11, education results will likely deteriorate due to employment prospects for students--so use 2008-9 actuals as projection for 2010-11 | | | | | |
| Research Overhead Infrastructure Envelope (ROIE) | \$ 627,264 | \$ 742,194 | \$ 742,194 | \$ 1,043,741 | \$ 1,043,741 | \$ 1,043,741 | Table 2-Operating Grants-FTOT | | | | | |
| General Quality-MYA AGREEMENTS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$742,194+\$35 million planned increase * .79 percent estimated share of system BIU's (280,000) | | | | | |
| Planned increase in reaching higher-new quality | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | | | | | |
| Subtotal | \$ 23,336,078 | \$ 23,919,914 | \$ 26,079,008 | \$ 26,565,672 | \$ 26,049,112 | \$ 26,049,112 | | | | | | |
| Special Purpose and Institution Specific Grants | | | | | | | | | | | | |
| Campus (Women's) Safety Grant | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | Table 5-Targeted flow through grants | | | | | |
| Aboriginal Education and Training Strategy (AETS) | \$ 83,000 | \$ 83,000 | \$ 276,500 | \$ 446,320 | \$ 446,320 | \$ 446,320 | Table 5-1-Targeted flow through grants | | | | | |
| International strategy | \$ 250,000 | \$ 288,075 | \$ 273,900 | \$ 35,000 | \$ 35,000 | \$ 35,000 | Table 5-1-Targeted flow through grants-APSEF Grants received in 2009-10 for 6 new Aboriginal projects | | | | | |
| Municipal Tax Grant | \$ 250,000 | \$ 288,075 | \$ 273,900 | \$ 290,775 | \$ 290,775 | \$ 290,775 | Table 5-1-Targeted flow through grants-Marketing grant | | | | | |
| University Residence Program-URSP | \$ 265,000 | \$ 386,075 | \$ 620,900 | \$ 28,000 | \$ 28,000 | \$ 28,000 | Table 5-1-Targeted flow through grants | | | | | |
| Subtotal | \$ 265,000 | \$ 386,075 | \$ 620,900 | \$ 815,095 | \$ 815,095 | \$ 815,095 | | | | | | |
| Special Access and Disability Funds: | | | | | | | | | | | | |
| First Generation projects | \$ - | \$ - | \$ 17,702 | \$ 35,000 | \$ 35,000 | \$ 35,000 | Table 3-Targeted flow through dollars | | | | | |
| Interpreter Fund Access | \$ - | \$ - | \$ - | \$ 24,870 | \$ 24,870 | \$ 24,870 | March 12, 2010. 31650+24870-extra per receipt. interpreter fund + interpreter fund access for students with disabilities | | | | | |
| Summer Transition Programs | \$ - | \$ - | \$ 24,590 | \$ 36,897 | \$ 24,590 | \$ 24,590 | Table 3-Targeted flow through dollars-amount per March 12, 2010 receipt | | | | | |
| AFSD & Enhanced Services Fund | \$ - | \$ - | \$ 15,285 | \$ 30,906 | \$ 28,396 | \$ 28,396 | Table 3-Targeted flow through dollars-amount per Dec 18, 2009 memo Martin Hicks + 2510 top up | | | | | |
| Access-Aboriginal PSET Bursary projects | \$ - | \$ - | \$ 254,730 | \$ 115,288 | \$ 254,730 | \$ 254,730 | Table 3-Targeted one-time only flow through dollars for aboriginal bursary projects | | | | | |
| Disabled Student Bursary-accessibility fund | \$ 121,309 | \$ 121,309 | \$ - | \$ - | \$ - | \$ - | identified above | | | | | |
| Disabled Student Bursary-enhanced services fund | \$ 133,241 | \$ 133,241 | \$ - | \$ - | \$ - | \$ - | identified above | | | | | |
| Special Purpose Grants-Misc | \$ 55,232 | \$ 49,632 | \$ - | \$ - | \$ - | \$ - | under AETS | | | | | |
| Native Grants | \$ 83,000 | \$ 83,000 | \$ - | \$ - | \$ - | \$ - | | | | | | |
| Subtotal | \$ 309,782 | \$ 387,182 | \$ 312,307 | \$ 242,961 | \$ 450,586 | \$ 450,586 | | | | | | |
| Other: | | | | | | | | | | | | |
| Quality Assurance Fund | \$ 650,464 | \$ 650,464 | \$ - | \$ - | \$ - | \$ - | Included in Basic Operating Grant | | | | | |
| Tuition Compensation | \$ 475,964 | \$ 422,307 | \$ - | \$ - | \$ - | \$ - | Included in Basic Operating Grant | | | | | |
| Provincial Bursary Grants | \$ - | \$ 525,000 | \$ - | \$ 823,317 | \$ 823,317 | \$ 823,317 | Flow Through-assume same | | | | | |
| First Generation Bursary | \$ - | \$ - | \$ - | \$ 28,221 | \$ 28,221 | \$ 28,221 | | | | | | |
| Aim for the Top Grants | \$ 119,196 | \$ - | \$ - | \$ - | \$ - | \$ - | No longer exists-part of targeted initiatives | | | | | |
| Facilities Renewal Grant | \$ 250,000 | \$ 283,600 | \$ 283,600 | \$ 280,700 | \$ 170,160 | \$ 170,160 | FRP was announced to be cut by 40% for 2010-11 | | | | | |
| Subtotal | \$ 1,495,624 | \$ 1,881,371 | \$ 283,600 | \$ 1,132,238 | \$ 993,477 | \$ 993,477 | | | | | | |
| TOTAL Base and Targeted GRANTS | \$ 25,406,484 | \$ 26,574,542 | \$ 27,295,815 | \$ 28,755,966 | \$ 30,308,270 | \$ 30,308,270 | | | | | | |
| One-Time Only (OTO) GRANTS: | | | | | | | | | | | | |
| Interpreter Fund-top up fund | \$ - | \$ - | \$ - | \$ 31,650 | \$ - | \$ - | Special extra funding-extra per receipt for access for students with disabilities | | | | | |
| UCRF Capital Grant | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | | | | | |
| Aboriginal Initiatives-OTO PSET Bursary | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | | | | | |
| Special UG enrolment Accessibility-One-Time Only | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | | | | | |
| One time funding-special undergraduate or sustanal | \$ 1,577,000 | \$ 335,138 | \$ 159,484 | \$ - | \$ - | \$ - | Notes 2. Full funding for growth received at end of Year. Undergraduate accessibility was received at 100% of BIU value. Nipissing had budgeted for full funding so the additional amount was received for growth above previous year's levels. Amounts are to be added to base for 2010-11. | | | | | |
| One time funding-special graduate fellowship endow | \$ 277,517 | \$ - | \$ 95,699 | \$ - | \$ - | \$ - | April 1, 2009 budget announcement-OTO | | | | | |
| Quality Supplement-One TimeOnly | \$ - | \$ - | \$ 288,665 | \$ - | \$ - | \$ - | March 31, 2009 budget announcement-OTO | | | | | |
| Sustainability Grant-OTO | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | April 1, 2009 budget announcement-OTO | | | | | |
| Aboriginal Program Capital | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | Received \$75,000 March 29, 2010 Full amount deferred until 2010-11 when capital work will be completed | | | | | |
| Graduate Expansion | \$ 167,000 | \$ - | \$ 90,145 | \$ 1,542,226 | \$ 232,861 | \$ 232,861 | Note 3. Estimated based on eligible \$ rec'd for GFU's in 05-06 (109/180/210/215)-Unlikely to meet exceed targets set-actuals included in basic operating grant amount Received \$232,861 in March 2010 based on estimated numbers Total amount received has been deferred until graduate numbers are finalized in 2010-11.Clawbacks may occur when final numbers determined | | | | | |
| Subtotal | \$ 2,021,517 | \$ 775,809 | \$ 1,510,820 | \$ 1,542,226 | \$ 307,861 | \$ 307,861 | | | | | | |
| TOTAL MAJOR GRANTS | \$ 27,428,001 | \$ 27,350,351 | \$ 31,122,735 | \$ 30,329,842 | \$ 30,616,131 | \$ 30,616,131 | Most of net difference between 2008-9 and 2009-10 is one-time money at year end | | | | | |
| Change Year/Year | \$ - | \$ (77,650) | \$ 2,017,189 | \$ (792,893) | \$ 286,289 | \$ 286,289 | Comparison of change from Actual amounts received in 2009-10 to budgeted amounts for 2010-11 | | | | | |

Revised: May 8, 2010

Note 1: The 2010-11 projection is based on approx: the same BIU's as 2009-10 at full funding and approx: the same FTE and conversion and attrition rates as the previous year.

Note 2: Ministry funding is assumed to remain at full value per BIU for student funding. Nipissing will be impacted if there are discounted dollars and a large reduction in education numbers mandated by the Ministry for 2011-12.

Note 3: Given the drop in eligible PT and FT MED students available for BIU funding and not meeting the targets as set by MTCU in recent years--no significant graduate expansion funding is anticipated when the numbers are reconciled. Amounts are per funding document from MTCU and/or updated for actuals received. Amount expected in 06/07 was \$581,402. as per funding document from MTCU only received \$167,000--amount received in 2008-09 was clawed back by \$135,057 since University did not meet targets.

Note 4: Performance funding is contingent upon graduation rates, employment rates 6 months and 24 months after graduation.

SUMMARY OF BUDGET INCLUSIONS FOR 2010-2011
5/17/2010

| | | | POSITION DESCRIPTIONS AND COMMENTS |
|---|------------------|---------------------|--|
| BASE BUDGET (DEFICIT) | | \$ (747,500) | |
| BASE BUDGET INCLUDES PROVISION FOR: | | | |
| Maternity/sick leave replacements-faculty A&S | 4.00 | | |
| Maternity/sick leave replacements-faculty Education | 2.00 | | |
| Maternity/sick leave replacements-faculty A&P | 0.00 | 6.00 | |
| Maternity/sick leave replacements-administration | 2.00 | | |
| Maternity/sick leave replacements-support | 6.00 | 8.00 | |
| | | 14.00 | |
| Sabbaticals Granted-A&S | 7.00 | | Granted 2 at 6 months+ 6 at 12 months (Granted 4 at 6 mo. +4 at 12 mo. in 2009-10) |
| Sabbaticals Granted-A&P | 3.00 | | Granted 2 at 6 months +1 at 12 months+ 1 deferred (Granted 2 -12 mo. in 2009-10) |
| Sabbaticals Granted-Education | 5.00 | 15.00 | Granted 5 at 12 months + 1 deferred (Granted 3 at 12 mo. in 2009-10) |
| Visiting Scholar | 1.00 | 1.00 | |
| LTA renewals-A&S | 14.00 | | Covers sabbaticals, sick leaves, program courses |
| Tenure or TT vacancy replacements-A&S | 3.00 | | Advertised for replacements-Sociology (2) + Psychology (1) |
| LTA renewals-A&P | 3.00 | | Covers sabbaticals, sick leaves, program courses |
| Tenure or TT vacancy replacements-A&P | 2.00 | | Advertised for replacements-Business programs (accounting) |
| LTA renewals-Education | 13.00 | | Covers sabbaticals, sick leaves, program courses |
| TT vacancy replacements-Education | 11.00 | | Advertised (2) others currently filled with TT with PHD completion requirements |
| | | 46.00 | |
| | | 62.00 | |
| PRIORITY POSITIONS REQUESTED/REQUIRED AND INCLUDED IN BUDGET: | | | |
| APS | | | |
| CRIMINAL JUSTICE-LTA OR TT - NEW | 1.00 | | Growth needs and current student numbers |
| SOCIAL WELFARE/SOCIAL DEVELOPMENT-LTA OR TT | 1.00 | | Retirement vacancy and new program strategy for social work program demand |
| COLLEGE PARTNERSHIP PROGRAM- FT SUPPORT -NEW | 1.00 | | Growth and quality assurance requirements--Ministry direction for collaborative and degree completion programs |
| | | 3.00 | |
| A&S | | | |
| ENGLISH - NEW TT POSITION | 1.00 | | Conversion of LTA to TT- American Literature Focus |
| GEOGRAPHY-NEW TT POSITION | 1.00 | | Conversion of LTA to TT- Human Geography Focus |
| CRC CHAIR-NEW TT POSITION | 1.00 | | CRC Chair in Geography |
| RELIGIONS AND CULTURE-NEW TT POSITION | 1.00 | | Conversion of LTA to TT |
| FAPA-10 MONTH TO 12 MONTH LTA | 0.17 | | Conversion of 10 MONTH position to 12 month LTA |
| | | 4.17 | |
| EDUCATION: | | | |
| DIRECTOR OF FLEXIBLE LEARNING-SCHULICH | 1.00 | | Begin Schulich ABORIGINAL AND Literacy Projects |
| PLACEMENT COORDINATOR -INC TO FT - TEMPORARY | 0.57 | | 1 YR Temporary increase pending Ministry Direction on education numbers and rollback |
| BPHE - TT - NEW | 1.00 | | Required for fourth year of program |
| | | 2.57 | |
| OTHER POSITIONS: | | | |
| VICE PRESIDENT ACADEMIC AND RESEARCH | | | |
| LIASON OFFICER- NEW | 1.00 | | Permanent contract position -9 Months recurring to cover more geographic territory and more schools + travel |
| COUNSELLING - INCREASED HOURS | 0.35 | | Conversion of two 10-month positions to 11 month positions |
| LIBRARY | 2.00 | | 1 position of their priority choice to a limyed dollar amount + 1 WLU joint program librarian |
| FLEXIBLE LEARNING TECHNOLOGIST POSITIONS- NEW | 2.00 | | Web developer to help faculty backlog for websites and new Director of Flexible Learning -Funded from vacancies and restructuring + SCHULICH funds |
| | | 5.35 | |
| VP FINANCE AND ADMINISTRATION | | | |
| MUSKOKA CAMPUS CARETAKER | 0.17 | | Increase from .83 to FT Support |
| FASS SCRETARIAL AND COPYRIGHT | 1.00 | | Faculty needs for more secretarial, web support and copyright compliance requirements |
| AV TECHNOLOGIST | 1.00 | | Service expectation for Technology support for staff and faculty having Multi-campus video conference meetings, planned events and program and course delivery using video streaming etc |
| | | 2.17 | |
| SUBTOTAL OF NET NEW STAFFING COSTS + BENEFITS, INCLUDED IN BASE BUDGET | | \$480,378 | 17.26 |
| NEW INITIATIVE FUND INCLUDED IN BASE BUDGET ABOVE | \$231,500 | | |
| TOTAL OF ABOVE ITEMS INCLUDED IN BASE BUDGET | \$711,878 | | |
| DEFICIT WITHOUT ANY FURTHER CAPITAL OR NEW INITIATIVES APPROVED | | \$ (747,500) | |

| ASSUMPTIONS, ACTIONS AND COMMITMENTS TO REDUCE BUDGET DEFICIT: | |
|--|-------------------|
| 1-REVIEW BY EXECUTIVE TEAM OF ALL VACANCIES THAT OCCUR DURING THE YEAR; DELAY FILLING POSITIONS, RESTRUCTURE VACANCIES, OR CLOSE VACATED POSITIONS, AS NECESSARY | \$ 150,000 |
| 2- DELAY EXPENDITURES, REDUCE EXPENSES, OR FREEZE SPENDING DURING YEAR | \$ 147,500 |
| 3- FOCUS ON RESEARCH AND EXTERNAL GRANT APPLICATIONS TO INCREASE REVENUE BASE | \$ 200,000 |
| 4- PLAN FOR NEW ENROLMENT IN JANUARY TO COUNTER ATTRITION & ENROLMENT VARIATIONS | \$ 250,000 |
| 5- COMMITMENT TO USE RESERVES IF FULL FUNDING OF BIU'S BY MTCU DOES NOT MATERIALIZE AT YEAR END | |
| 6- FREEZE ON ALL FT HIRINGS AT MID-YEAR AND FOR 11/12 UNLESS NEW PROGRAM ROLL-OUT OR EXPANSIONS | |
| 7- MANDATED ZERO BASE BUDGETING FOR 11/12 BY ALL MANAGERS/CHAIRS, DEANS AND VP OFFICES | |
| 8-ALL CAPITAL ITEMS AND INFRASTRUCTURE IMPROVEMENTS TO BE MET BY | |
| EXPENDITURE REDUCTIONS REQUIRED IF ENROLMENT TARGETS NOT MET | 1.19% |
| TARGET DEFICIT REDUCTION IF BOARD APPROVES DEFICIT | \$ 747,500 |
| BALANCED BUDGET BY YEAR END | \$ - |

* potential drawdown of reserves of \$1-1.5M if enrolment targets not met ~100 FTE

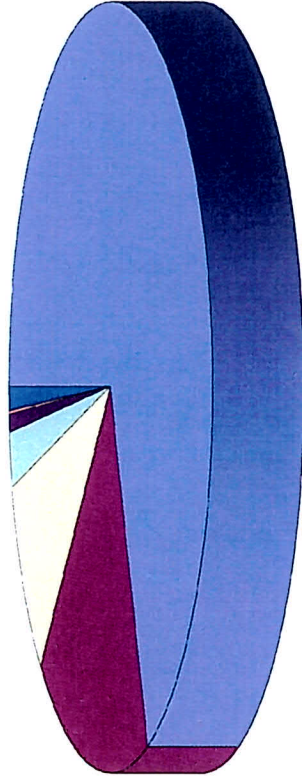
2010-2011 - BUDGET SUMMARY COST CENTRE - REVENUE/SALARIES/OPERATING

| DEPARTMENT | COST CENTRE | REVENUE | | | SALARIES | | | OPERATING | | | NET TOTAL | | |
|--|-------------|-------------------------|-----------------|--------------|-------------------------|----------------|--------------|-------------------------|----------------|--------------|-------------------------|----------------|--------------|
| | | 2009-10 ADJUSTED BUDGET | 2010-11 BUDGET | % Difference | 2009-10 ADJUSTED BUDGET | 2010-11 BUDGET | % Difference | 2009-10 ADJUSTED BUDGET | 2010-11 BUDGET | % Difference | 2009-10 ADJUSTED BUDGET | 2010-11 BUDGET | % Difference |
| Dean of Arts & Science | 1000 | \$ - | \$ - | 0% | \$ 305,102 | \$ 279,029 | -(9.2%) | \$ 60,700 | \$ 60,700 | 0% | \$ 365,802 | \$ 339,729 | -(7.1%) |
| Associate Dean of Arts & Science | 1005 | \$ - | \$ - | 0% | \$ 379,055 | \$ 422,016 | 11.1% | \$ 31,300 | \$ 30,800 | -(1.6%) | \$ 410,355 | \$ 452,816 | 10.5% |
| Faculty of Arts & Science | 1100 | \$ (10,684,568) | \$ (10,045,424) | -5.9% | \$ 1,090 | \$ 1,090 | 0% | \$ 88,500 | \$ 76,500 | -(13.6%) | \$ (10,594,998) | \$ (9,967,834) | 6.3% |
| Biological/Science/Chemist | 1300 | \$ (34,635) | \$ (36,930) | -6.6% | \$ 1,555,873 | \$ 1,585,517 | 1.9% | \$ 116,523 | \$ 115,005 | -(1.3%) | \$ 1,617,761 | \$ 1,663,592 | 2.8% |
| Faculty Analytical Computer | 1305 | \$ - | \$ - | 0% | \$ 38,537 | \$ 39,687 | 3.0% | \$ 5,000 | \$ 5,000 | 0% | \$ 43,537 | \$ 44,687 | 2.6% |
| Science/Math/Physics | 1310 | \$ - | \$ - | N/A | \$ 1,246,227 | \$ 1,295,507 | 4.0% | \$ 37,318 | \$ 38,050 | 2.0% | \$ 1,283,545 | \$ 1,273,557 | -(0.8%) |
| Masters of Arts | 1315 | \$ (32,320) | \$ (30,704) | 5.0% | \$ 10,127 | \$ 17,827 | 77.0% | \$ 7,400 | \$ 7,400 | 0% | \$ 15,207 | \$ 24,523 | 61.3% |
| Geography/Geology | 1330 | \$ - | \$ (70,000) | - | \$ 1,369,524 | \$ 1,515,168 | 10.7% | \$ 84,916 | \$ 90,600 | 6.7% | \$ 1,454,442 | \$ 1,535,768 | 5.6% |
| Psychology | 1340 | \$ - | \$ - | 0% | \$ 1,338,958 | \$ 1,378,645 | 3.0% | \$ 47,401 | \$ 49,483 | 4.4% | \$ 1,386,359 | \$ 1,428,328 | 3.0% |
| Animal Lab | 1345 | \$ - | \$ - | 0% | \$ 67,843 | \$ 71,348 | 5.2% | \$ 23,800 | \$ 23,800 | 0% | \$ 91,643 | \$ 95,148 | 3.8% |
| English | 1510 | \$ - | \$ - | 0% | \$ 1,478,827 | \$ 1,467,007 | -(0.8%) | \$ 35,316 | \$ 40,300 | 14.4% | \$ 1,514,243 | \$ 1,507,307 | -(0.5%) |
| History | 1520 | \$ - | \$ - | 0% | \$ 1,268,025 | \$ 1,382,287 | 9.1% | \$ 4,518 | \$ 40,500 | 800.0% | \$ 1,328,543 | \$ 1,402,767 | 5.6% |
| Masters of History | 1521 | \$ (170,068) | \$ (170,068) | - | \$ 168,100 | \$ 195,525 | 16.3% | \$ 5,150 | \$ 8,000 | 55.4% | \$ 23,182 | \$ 33,657 | 45.1% |
| Political Science | 1523 | \$ - | \$ - | 0% | \$ 243,416 | \$ 274,636 | 12.8% | \$ 5,679 | \$ 5,679 | 0% | \$ 249,095 | \$ 280,315 | 12.5% |
| Classics | 1528 | \$ - | \$ - | 0% | \$ 230,784 | \$ 234,454 | 1.6% | \$ 4,734 | \$ 4,734 | 0% | \$ 235,518 | \$ 239,188 | 1.6% |
| RLCT | 1530 | \$ - | \$ - | 0% | \$ 469,138 | \$ 457,278 | -(2.6%) | \$ 17,302 | \$ 19,184 | 10.9% | \$ 486,440 | \$ 476,462 | -(2.1%) |
| Philosophy | 1535 | \$ - | \$ - | 0% | \$ 326,625 | \$ 348,177 | 6.6% | \$ 6,534 | \$ 6,534 | 0% | \$ 333,159 | \$ 354,711 | 6.4% |
| GESJ | 1540 | \$ - | \$ - | 0% | \$ 317,254 | \$ 306,941 | -(3.3%) | \$ 16,234 | \$ 21,816 | 34.4% | \$ 333,488 | \$ 328,757 | -(1.4%) |
| FAVA/FAPA | 1550 | \$ - | \$ - | 0% | \$ 712,897 | \$ 737,117 | 3.4% | \$ 24,352 | \$ 34,048 | 39.8% | \$ 737,249 | \$ 785,517 | 6.6% |
| Sociology | 1560 | \$ - | \$ - | 0% | \$ 1,110,143 | \$ 1,019,690 | -(9.0%) | \$ 29,418 | \$ 30,700 | 4.4% | \$ 1,139,561 | \$ 1,050,390 | -(7.3%) |
| Native Studies | 1560 | \$ - | \$ - | 0% | \$ 92,834 | \$ 111,562 | 20.1% | \$ 2,666 | \$ 2,666 | 0% | \$ 95,500 | \$ 114,228 | 19.6% |
| Muskoka | 1600 | \$ - | \$ - | 0% | \$ 901,095 | \$ 805,852 | -(10.5%) | \$ 42,700 | \$ 49,800 | 16.6% | \$ 943,795 | \$ 855,652 | -(9.3%) |
| Subtotal Arts and Science | | \$ (10,921,611) | \$ (10,353,126) | -5.2% | \$ 13,679,374 | \$ 13,886,558 | 1.5% | \$ 735,465 | \$ 785,851 | 6.8% | \$ 3,493,228 | \$ 4,329,263 | 23.9% |
| Dean of Applied & Professional Schools (new initiatives) | 1010 | \$ (320,000) | \$ - | - | \$ 247,605 | \$ 256,454 | 3.6% | \$ 39,300 | \$ 33,300 | -(15.3%) | \$ (33,095) | \$ 269,754 | 322,649 |
| BCComm Partnership | 1400 | \$ (472,000) | \$ (1,159,041) | -145.3% | \$ 228,334 | \$ 643,384 | 280.0% | \$ 223,620 | \$ 466,589 | 110.0% | \$ (20,546) | \$ (27,048) | 25.8% |
| Business Economics | 1410 | \$ (1,693,200) | \$ (1,566,582) | 7.5% | \$ 1,638,471 | \$ 1,684,280 | 2.8% | \$ 51,900 | \$ 50,460 | -(2.8%) | \$ (4,829) | \$ 168,168 | 172,997 |
| RPX Nursing | 1420 | \$ (938,000) | \$ (1,227,054) | -23.3% | \$ 1,044,165 | \$ 1,274,134 | 22.0% | \$ 91,337 | \$ 92,712 | 1.5% | \$ 197,602 | \$ 139,762 | -(29.3%) |
| Criminal Justice | 1425 | \$ (135,495) | \$ (141,168) | -4.2% | \$ 54,676 | \$ 39,092 | -(27.3%) | \$ 26,307 | \$ 23,472 | -(10.7%) | \$ (78,604) | \$ (78,604) | 0% |
| Social Welfare | 1430 | \$ - | \$ - | 0% | \$ 424,025 | \$ 503,159 | 18.7% | \$ 18,716 | \$ 25,800 | 38.4% | \$ 442,743 | \$ 528,959 | 19.4% |
| CCBE | 1440 | \$ (634,950) | \$ (711,240) | -12.2% | \$ 282,236 | \$ 263,472 | -(6.6%) | \$ 5,150 | \$ 10,150 | 97.0% | \$ 287,386 | \$ 273,622 | -(4.7%) |
| Professional | 1800 | \$ (4,194,145) | \$ (4,805,115) | -14.5% | \$ 4,264,209 | \$ 4,980,615 | 16.8% | \$ 670,432 | \$ 1,001,053 | 49.3% | \$ 770,466 | \$ 1,176,553 | 52.7% |
| Dean of Education | 2000 | \$ - | \$ - | 0% | \$ 379,374 | \$ 481,992 | 27.0% | \$ 66,800 | \$ 44,700 | -(33.0%) | \$ 446,174 | \$ 472,273 | 5.8% |
| Associate Dean of Education | 2005 | \$ - | \$ - | 0% | \$ 171,678 | \$ 145,970 | -(14.9%) | \$ 8,500 | \$ 8,480 | -(0.2%) | \$ 180,174 | \$ 154,450 | -(14.3%) |
| Faculty of Education | 2100 | \$ (3,927,735) | \$ (3,677,406) | -(6.4%) | \$ 4,907,420 | \$ 5,149,412 | 4.9% | \$ 278,300 | \$ 262,850 | -(5.6%) | \$ 1,257,985 | \$ 1,734,856 | 38.5% |
| Primary/Junior | 2110 | \$ - | \$ - | 0% | \$ - | \$ - | 0% | \$ 28,467 | \$ 25,280 | -(11.2%) | \$ 28,467 | \$ 25,280 | -(11.2%) |
| Junior/Intermediate | 2120 | \$ - | \$ - | 0% | \$ - | \$ - | 0% | \$ 28,765 | \$ 25,330 | -(11.9%) | \$ 28,765 | \$ 25,330 | -(11.9%) |
| Intermediate/Senior | 2130 | \$ - | \$ - | 0% | \$ - | \$ - | 0% | \$ 31,023 | \$ 28,725 | -(7.1%) | \$ 31,023 | \$ 28,725 | -(7.1%) |
| North Bay Concurrent | 2140 | \$ - | \$ (424,526) | - | \$ 491,531 | \$ 637,682 | 29.7% | \$ 101,206 | \$ 96,248 | -(4.9%) | \$ 592,737 | \$ 309,404 | -(47.8%) |
| Bandit/Concurrent | 2150 | \$ (657,600) | \$ (663,600) | -0.9% | \$ 1,249,141 | \$ 1,050,061 | -(15.3%) | \$ 236,502 | \$ 220,300 | -(7.0%) | \$ 628,043 | \$ 306,761 | -(51.1%) |
| Muskoka Concurrent | 2155 | \$ (151,650) | \$ (212,012) | -29.9% | \$ 140,283 | \$ 140,283 | 0% | \$ 34,550 | \$ 32,100 | -(7.0%) | \$ 23,163 | \$ (39,629) | -(71.3%) |
| Physical Education | 2160 | \$ - | \$ - | 0% | \$ 143,988 | \$ 228,968 | 59.1% | \$ - | \$ - | 0% | \$ 143,988 | \$ 228,968 | 59.1% |
| Physical Education Program Chair | 2170 | \$ (970,830) | \$ (1,368,483) | -29.0% | \$ 767,582 | \$ 997,157 | 30.0% | \$ 85,600 | \$ 97,900 | 13.9% | \$ (116,648) | \$ (273,439) | -(57.4%) |
| Endowment | 2180 | \$ (27,917) | \$ 27,917 | 100.0% | \$ - | \$ 27,917 | 100.0% | \$ - | \$ - | 0% | \$ - | \$ - | 0% |
| Schulich | 2185 | \$ (300,000) | \$ 300,000 | 200.0% | \$ - | \$ - | 0% | \$ 600,000 | \$ 600,000 | 0% | \$ - | \$ - | 0% |
| Master of Education (PT & FT - North Bay) | 2200 | \$ - | \$ - | 0% | \$ 171,878 | \$ 170,629 | -(0.7%) | \$ 526,900 | \$ 451,300 | -(14.3%) | \$ 698,778 | \$ 621,929 | -(11.1%) |
| In-Service (includes ABC) | 2300 | \$ (343,350) | \$ (558,000) | -37.8% | \$ 1,114,615 | \$ 1,007,053 | -(9.6%) | \$ 121,410 | \$ 104,800 | -(13.7%) | \$ 892,875 | \$ 553,853 | -(37.5%) |
| Aboriginal Teacher Certification Program | 2400/50 | \$ (4,506,250) | \$ (5,006,250) | -11.1% | \$ 3,288,868 | \$ 3,331,161 | 1.3% | \$ 594,000 | \$ 819,000 | 37.0% | \$ (623,964) | \$ (856,089) | -(27.3%) |
| Subtotal Program | 2500 | \$ (159,777) | \$ (159,777) | - | \$ 118,187 | \$ 118,187 | 0% | \$ 41,550 | \$ 41,550 | 0% | \$ - | \$ - | 0% |
| Subtotal Education | | \$ (10,917,192) | \$ (12,697,983) | -16.4% | \$ 12,944,643 | \$ 13,432,053 | 3.8% | \$ 2,184,613 | \$ 2,858,603 | 31.3% | \$ 4,212,064 | \$ 3,592,673 | -(14.7%) |

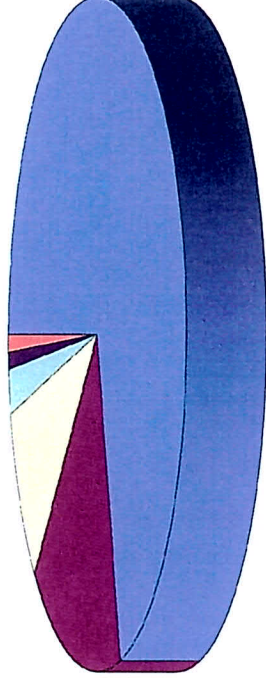
**NIPISSING UNIVERSITY
BUDGET SUMMARY REPORT**

| GL ACCOUNT NUMBER | DESCRIPTION | 2008-09 | 2009-10 | 2010-2011 | VARIANCE |
|-------------------|--|-----------------|-----------------|-----------------|----------------|
| Class 4 | Operating Revenue | \$ (57,689,325) | \$ (58,344,497) | \$ (63,308,699) | \$ (4,964,202) |
| Class 6 | Salaries, Wages and Benefits | \$ 41,173,092 | \$ 42,406,001 | \$ 44,724,022 | \$ 2,318,021 |
| Class 7 | Operational Supplies & Services | \$ 10,751,602 | \$ 10,001,926 | \$ 10,154,316 | \$ 152,390 |
| Class 8 | Academic Supplies & Services | \$ 5,214,458 | \$ 5,206,102 | \$ 5,355,035 | \$ 148,933 |
| Class 9 | Other Costs | \$ 1,366,957 | \$ 1,282,065 | \$ 1,703,244 | \$ 421,179 |
| Class 10 | NUSAC Financing Payments | \$ 454,800 | \$ 501,700 | \$ 501,700 | \$ - |
| Class 11 | Deferred Maintenance, Repairs, New Initiatives | \$ 76,341 | \$ 509,449 | \$ 677,500 | \$ 168,051 |
| Class 12 | Mid Year Net Budget Adjustments & Contingency | \$ (611,000) | \$ 0 | \$ 940,382 | \$ 940,382 |
| | | \$ 736,925 | \$ 1,562,746 | \$ 747,500 | \$ (815,246) |

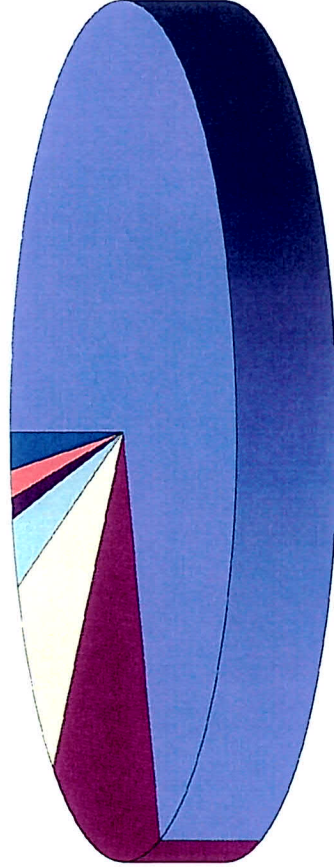
Budget Expenses 2008-09



Budget Expenses 2009-10



Budget Expenses 2010-11



- Salaries, Wages and Benefits
- Operational Supplies & Services
- Academic Supplies & Services
- Other Costs
- NUSAC Financing Payments
- Deferred Maintenance, Repairs, New Initiatives
- Mid Year Net Budget Adjustments & Contingency

NIPISSING UNIVERSITY
Operating Fund
For the Twelve Months Ending April 30, 2011

| | 2008-09 Actual | 2009-10 Budget Adjusted | 2010-11 Budget Original | Variance |
|---------------------------------|-------------------|-------------------------------|-------------------------------|----------------|
| REVENUE | | | | |
| Student Fees | | | | |
| Tuition-Fulltime | \$18,212 | \$17,988 | \$19,733 | \$1,745 |
| Tuition-Parttime | 5,418 | 6,502 | 7,044 | 542 |
| Application Fees | 484 | 425 | 466 | 41 |
| Incidental Fees | 1,646 | 1,914 | 1,833 | (81) |
| Fees For Service | 285 | 504 | 81 | (423) |
| Total Student Fees | 26,045 | 27,333 | 29,157 | 1,824 |
| Other Revenue | | | | |
| Other Income | 675 | 847 | 916 | 69 |
| Ancillary Revenue | 2,946 | 1,748 | 4,398 | 2,650 |
| Total Other Revenue | 3,621 | 2,595 | 5,314 | 2,719 |
| Provincial Grants | | | | |
| Base Grants | 15,050 | 18,363 | 18,800 | 437 |
| Northern Grants | 1,871 | 1,871 | 1,871 | |
| Special Northern Grants | | | 4 | 4 |
| Performance Funding | 284 | 284 | 300 | 16 |
| Program Adjustment Funding | | 2 | 2 | |
| Enrollment Accessibility - UG | 4,677 | 3,563 | 5,343 | 1,780 |
| Enrollment Accessibility - Grad | 226 | | | |
| Quality Assurance Fd Pre 2005 | 650 | 280 | | (280) |
| QIF Advancing Quality Fund | 3,415 | | | |
| Quality Improvement Fund | 289 | | | |
| QIF Excellence Fund | 159 | | | |
| General Quality Fund | | 742 | 1,044 | 302 |
| Differentiation Grant | 535 | 535 | 535 | |
| Research Overhead Infrastructu | 15 | 14 | | (14) |
| Municipal Tax Grant | 274 | 285 | 285 | |
| Tuition Compensation - MTCU | 476 | | | |
| Special Needs Grant | 328 | 290 | 333 | 43 |
| Native Grants | 83 | 83 | 83 | |
| Capital Grants | 365 | | | |
| Facilities Renewal Grant | 1,115 | 284 | 281 | (3) |
| Womens Campus Safety | 15 | 15 | 15 | |
| Provincial Bursary Grants | 728 | 886 | 958 | 72 |
| Special Grant Revenue | 32 | 6 | 6 | |
| Total Provincial Grants | 30,587 | 27,503 | 29,860 | 2,357 |
| Miscellaneous Revenue | | | | |
| Interest Income | 476 | 475 | 268 | (207) |
| Federal Grants | 202 | 185 | 185 | |
| Total Miscellaneous Rev | 678 | 660 | 453 | (207) |
| TOTAL REVENUE | \$60,931 | \$58,091 | \$64,784 | \$6,693 |

NIPISSING UNIVERSITY
Operating Fund
For the Twelve Months Ending April 30, 2011

| | 2008-09 Actual | 2009-10 Budget Adjusted | 2010-11 Budget Original | Variance |
|---|-------------------|-------------------------------|-------------------------------|--------------|
| EXPENSES | | | | |
| Salaries, Wages and Benefits | | | | |
| Salaries-Faculty Release Time | \$1 | \$32 | \$45 | \$13 |
| Faculty Salaries-Fulltime | 16,673 | 18,561 | 19,266 | 705 |
| Faculty Salaries-Parttime | 4,954 | 4,906 | 5,236 | 330 |
| Faculty Benefits | 3,662 | 4,343 | 4,549 | 206 |
| Admin Salaries-Fulltime | 5,563 | 6,002 | 6,112 | 110 |
| Admin Salaries-Parttime | 22 | 21 | 50 | 29 |
| Admin Benefits | 1,172 | 1,348 | 1,368 | 20 |
| Support Staff Wages-Fulltime | 3,924 | 4,324 | 5,075 | 751 |
| Support Staff Wages-Parttime | 350 | 348 | 339 | (9) |
| Support Benefits | 829 | 1,020 | 1,175 | 155 |
| Contract Wages | 949 | 600 | 920 | 320 |
| Contract Benefits | 82 | 56 | 78 | 22 |
| Student Wages | 434 | 520 | 484 | (36) |
| Student Benefits | 23 | 27 | 27 | |
| Canadore Labour Charge | 28 | 60 | | (60) |
| Total Salaries, Wages and Benefits | 38,666 | 42,168 | 44,724 | 2,556 |
| Other Employee Expenses | | | | |
| Moving | 82 | 111 | 86 | (25) |
| Travel - Fulltime | 550 | 597 | 591 | (6) |
| Travel - Parttime | 276 | 346 | 249 | (97) |
| Training and Other Emp Expenses | 323 | 460 | 528 | 68 |
| Total Other Employee Expenses | 1,231 | 1,514 | 1,454 | (60) |
| Plant and Operating Expenses | | | | |
| Office Expenses | 982 | 871 | 848 | (23) |
| Bank Expenses | 168 | 311 | 412 | 101 |
| Professional Fees | 394 | 180 | 395 | 215 |
| Institutional Fees | 97 | 136 | 131 | (5) |
| Publications and Advertising | 542 | 548 | 766 | 218 |
| Research | 285 | 299 | 555 | 256 |
| University Promotion | 257 | 217 | 203 | (14) |
| Plant | 3,861 | 4,502 | 3,935 | (567) |
| Operational Supplies | 1,636 | 966 | 968 | 2 |
| Repairs and Renovations | 1,698 | 486 | 488 | 2 |
| Total Plant & Operating Expenses | 9,920 | 8,516 | 8,701 | 185 |
| Academic and Student Expenses | | | | |
| Student Expense | 664 | 666 | 766 | 100 |
| Student Recruiting | 285 | 197 | 200 | 3 |
| Athletics - Intermural | 161 | 141 | 153 | 12 |
| Athletics - Varsity | 80 | 89 | 90 | 1 |
| Scholarships | 538 | 551 | 241 | (310) |
| Endowments | | | 600 | 600 |
| Provincial Bursaries | 703 | 804 | 968 | 164 |
| Institutional Student Aid | 928 | 870 | 2,390 | 1,520 |
| Library Purchases | 765 | 690 | 715 | 25 |
| Department Expenses | 1,112 | 1,020 | 1,147 | 127 |
| Dept Head Allowance | 160 | 153 | 160 | 7 |
| Total Academic and Student Expenses | 5,396 | 5,181 | 7,430 | 2,249 |
| Other Expenses | | | | |
| Miscellaneous Expense | 341 | 418 | 956 | 538 |
| Furniture & Equipment | 748 | 844 | 825 | (19) |
| Capital Projects | 4,686 | 502 | 502 | |
| Contingency | 51 | 510 | 940 | 430 |
| Total Other Expenses | 5,826 | 2,274 | 3,223 | 949 |
| TOTAL EXPENSES | 61,039 | 59,653 | 65,532 | 5,879 |
| NET REVENUE/(DEFICIT) | (\$108) | (\$1,562) | (\$748) | \$814 |

Media Release

For Immediate Release

Nipissing releases 2010-11 budget

North Bay, ON, June 3, 2010 —Nipissing University’s Board of Governors approved an operating budget of \$64,056,199 for the fiscal year 2010-11 during their regular meeting on Thursday, June 3, 2010.

Nipissing projects revenues for 2010-11 at \$63,308,699 and expenditures of \$64,056,199, anticipating an overall deficit budget of \$747,500.

The 2010-11 budget represents an increase of \$4,437,356 or seven per cent over the 2009-10 budget.

The university is recommending a tuition rate increase in keeping with the Ministry of Training, Colleges and Universities guidelines, in order to continue to provide the quality academic resources and financial aid for our students and to address the annual increases in operating costs.

The budget includes a record \$2.8 million for student financial assistance including scholarships, provincial bursaries, institutional financial aid and student work-study placements.

Growth in the budget is the result of many factors, including creation of new faculty and staff positions and the escalating costs of utilities and other operating expenses. Net costs of salaries, wages, and benefits will increase by more than five per cent this year.

Nipissing University relies on two primary sources of funding: tuition and grants from the Ministry of Training, Colleges and Universities. Both sources are sensitive to enrolment. The university is anticipating a small increase in enrolment for September, with additional new students starting in Winter semester.

“This budget is based on conservatively optimistic expectations for enrolment and government funding,” said Vicky Paine-Mantha, vice-president finance and administration. “Once we have more concrete numbers for the September enrolment, the university will be in a better position to assess any potential expenditure adjustments that may be necessary during the academic year. University management is committed to addressing the deficit within the fiscal year if enrolment targets are not met.”

“Given the current funding issues that exist in the post-secondary sector, every university in Ontario is feeling economic pressure and many are facing deficit budgets. However, with a one per cent deficit, Nipissing has developed a manageable budget that allows the university to progress strategically with planned initiatives while continuing to provide the exceptional student experience for which we are recognized.”

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For more information please contact:

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